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March 13<sup>th</sup>, 2025

**Board of Directors Members Present  
in Person:**

**Members Present via MS Teams:**

**North Sound Behavioral Health  
Administrative Services Organization  
(North Sound BH-ASO) Staff Present:**

**Guests Present:**

- 1. Call to Order and Introductions** – Chair
- 2. Tribal Acknowledgement** – Chair  
[Tribal Behavioral Health | North Sound BH-ASO \(nsbhaso.org\)](https://www.nsbhaso.org)
- 3. Revisions to the Agenda** – Chair
- 4. Approval of the February 13th, 2025, Minutes, Motion #25-08**-Chair.... Attachment
- 5. Comments & Announcements from the Chair** - Chair
- 6. Reports from Members** - Chair
- 7. Comments from the Public** – Chair
- 8. Annual Compliance Report (2024)** ..... Attachment  
Charles DeElena, NS BH-ASO Compliance Officer
- 9. Report from the Advisory Board** ..... Attachment  
Kara Allen, Advisory Board Chair
- 10. Report from the Finance Officer** ..... Attachment  
Margaret Rojas, Assistant Director

**11. Report from the Governance Operations Committee - Chair**

*All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Board of Directors with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Member.*

**Consent Agenda - Chair** .....Attachment  
**Motion #25-09**

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from February 1<sup>st</sup>, 2025, through February 28<sup>th</sup>, 2025, in the amount of \$4,754,782.48.
- Payroll for the month of February in the amount of \$303,555.37 and associated employer benefits in the amount of \$125,088.55.

**12. Action Items – Margaret Rojas, Assistant Director**

**For Board Approval**

**Center for Human Services**

Center for Human Services (CHS) is a Behavioral Health Agency (BHA) that provides youth and family outpatient mental health and Substance Use Disorder (SUD) services in Snohomish County, including in school-based settings. This is a fee for service contract.

**Motion #25-10**

NS BH-ASO-CHS-ICN-25 for the provision of outpatient services in Snohomish County. The contract term is March 1, 2025, through December 31, 2025, with an automatic one-year renewal on January 1, 2026, based on compliance with the terms of this contract.

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**Assisted Outpatient Treatment (AOT) Court Services**

North Sound BH-ASO has been coordinating with the Snohomish County Prosecutor’s Office, the Snohomish County Public Defender Association, and the Snohomish County Clerk’s Office to prepare court services associated with Assisted Outpatient Treatment, with a proposed effective date of March 1, 2025. Funding is

- The Snohomish County Prosecuting Attorney’s Office will represent the individuals or agencies petitioning for AOT orders in all court proceedings in accordance with RCW 71.05. They will also review AOT petitions for legal sufficiency.

- The Snohomish County Public Defender Association (SCPDA) will represent the individuals being petitioned for AOT orders in all court proceedings in accordance with RCW 71.05. SCPDA will provide a part-time defense attorney and part-time social worker to represent all persons who are not represented by counsel and who are AOT participants.
- The Superior Court Clerk is responsible for processing all court documents relating to AOT including AOT petitions, declarations, orders, petitions for revocation, notices of hearings, and others. They are responsible for keeping minutes of AOT hearings, filing orders entered during court, and entering information into the statewide court system.

**Motion #25-11**

NS BH-ASO-SNOHOMISH PROSECUTING ATTORNEY-AOT-25 to provide funding in the amount of \$16,543.00 for court services in Snohomish County. This is a 6-month funding allocation. The contract term is March 1, 2025, through February 28, 2026, with an automatic one-year renewal on March 1, 2026, based on continued compliance with the terms of the contract.

NS BH-ASO-SCPDA-AOT-25 to provide funding in the amount of \$57,014.00 for court services in Snohomish County. This is a 6-month funding allocation. The contract term is March 1, 2026, through February 28, 2026, with an automatic one-year renewal on March 1, 2026, based on continued compliance with the terms of the contract.

NS BH-ASO-SNOHOMISH CLERKS OFFICE-AOT-25 to provide funding in the amount of \$4,832.00 for court services in Snohomish County. This is a 6-month funding allocation. The contract term is March 1, 2026, through February 28, 2026, with an automatic one-year renewal on March 1, 2026, based on continued compliance with the terms of the contract.

**13. Report from the Executive Director** ..... Attachment  
 JanRose Ottaway Martin, Executive Director

**14. Adjourn** - Chair

*Next Meeting: April 10<sup>th</sup>, 2025*



# Board of Directors

## Meeting Minutes

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February 13<sup>th</sup>, 2025

### **Board of Directors Members Present in Person:**

- Barry Buchanan, County Council, Board Chair; Whatcom County
- Peter Browning, Commissioner; Skagit County
- Amanda Franke, Human Services, Designated Alternate for Dave Somers, County Executive; Snohomish County
- Jill Johnson, Commissioner; Island County

### **Members Present via MS Teams:**

- Darcy Cheesman, Legislative Aid, Designated Alternate for Sam Low, County Council; Snohomish County
- Cynthia Foley, Legislative Analyst, Designated Alternate for Strom Peterson, County Council, Snohomish County
- George Kosovich, Skagit County Public Health, Designated Alternate for Peter Browning, Commissioner; Skagit County
- Justin Paulsen, County Council; San Juan County
- Nicole Gorle, Legislative Analyst, Designated Alternate for Nate Nehring, County Council, Snohomish County
- Jami Mitchell, Human Services Manager; Designated Alternate for Justin Paulsen; Council Member; San Juan County
- Malora Christensen, Response Systems Division Manager, Designated Alternate for Satpal Sidhu, County Executive; Whatcom
- Kara Allen, Advisory Board Chair

### **North Sound Behavioral Health Administrative Services Organization (North Sound BH-ASO) Staff Present:**

- JanRose Ottaway Martin, Executive Director
- Margaret Rojas, Assistant Executive

- Director
- Darrell Heiner, Sr. Accountant
- Kim Nakatani, Accountant
- Charles DeElena, Business Improvement Manager/Compliance Officer
- Maria Arreola, Sr. Administrative Assistant
- Joanie Wenzl, Clerk of the Board

**Guests Present:**

- Alexis Delacruz, Education Attorney, Tulalip Office of Civil Legal Aid

**Guest ASO Staff Members:**

- Ana De Los Rios and Becky George, Youth Navigator Program

**Call to Order and Introductions – Chair**

The Chair initiated introductions of those in attendance in-person and online

**Tribal Acknowledgement – Chair**

[Tribal Behavioral Health | North Sound BH-ASO \(nsbhaso.org\)](https://www.nsbhaso.org)

The Chair read the Tribal Acknowledgement

**Revisions to the Agenda – Chair**

One revision was requested by the Chair. He noted that during the Governance & Operations meeting, a motion was made to recommend that Barry Buchanan remain chair for the year 2025 and that Justin Paulsen become vice-Chair and hold the position for 2025. Motion below, under Report from the Governance and Operations Committee.

**Approval of the January 9th, 2025, Minutes, Motion #25-04 Chair**

Peter Browning moved the motion for approval, Amanda Franke seconded, no abstentions, all in favor, motion #25-04 carried

**Comments & Announcements from the Chair – Chair**

The Chair indicated that the Board of Directors is looking forward to a busy yet challenging year

**Reports from Members – Chair**

Board members spoke about the current behavioral health happenings in their respective counties

**Comments from the Public – Chair**

There were no comments from the public

### **Report from the Advisory Board**

Kara Allen, Advisory Board Chair

Kara gave the report from the Advisory Board meeting that took place on February 4<sup>th</sup>, 2025. She spoke about the Advisory Board members' upcoming participation during the legislative session where they will be advocating for behavioral health system priorities in the North Sound.

### **Report from the Finance Officer**

Margaret Rojas, Assistant Director

Margaret Rojas gave the report from the Finance Officer

### **Report from the Governance Operations Committee – Chair**

- Chair and vice-Chair

Peter Browning moved a motion that Council Member Buchanan remain the Board Chair for 2025, and Council Member Paulsen be the vice-Chair for 2025. Jill Johnson seconded the motion, no abstentions, all in favor, motion carried.

*All matters listed with the Consent Agenda have been distributed to each Member for reading and study, are considered to be routine, and will be enacted by one action of the Board of Directors with no separate discussion. If separate discussion is desired, the item may be removed from the Consent Agenda and placed on the Regular Agenda by request of a Member.*

### **Consent Agenda - Chair**

#### **Motion #25-05**

- To review and approve the North Sound Behavioral Health Administrative Services Organization claims paid from January 1st, 2025, through January 31<sup>st</sup>, 2025, in the amount of \$6,578,632.89.
- Payroll for the month of January in the amount of \$239,880.17 and associated employer benefits in the amount of \$118,266.95.

Jill Johnson moved the motion for approval, Amanda Franke seconded, no abstentions, all in favor, motion #25-05 carried

### **Action Items – Margaret Rojas, Assistant Director**

|                           |
|---------------------------|
| <b>For Board Approval</b> |
|---------------------------|

#### **Recovery Navigator Program (RNP)**

- An additional \$87,061.00 was allocated to the ASO in the January 1, 2025, HCA amendment. These funds are intended to provide community-based outreach, intake, assessment, and connection to services to youth and adults with substance use disorder (SUD), including for

persons with co-occurring substance use disorders and mental health conditions. Effective date of funding availability is January 1, 2025.

- The following motion is the downstream contracts allocating the additional RNP funding to two counties, Snohomish County and Island County.
  - Island County
    - January 1, 2025, addition of RNP funds \$43,530.50
    - Total RNP 12-month allocation \$804,885.50.
  - Snohomish County
    - January 1, 2025, addition of RNP funds \$43,530.50
    - Total RNP 12-month allocation \$912,030.50.

#### Motion #25-06

NS BH-ASO-ISLAND COUNTY-RNP-23 Amendment 3 to provide additional funding to Recovery Navigator Program services under this contract. The contract term is January 1, 2023, through December 31, 2025, with an automatic one-year renewal on January 1, 2026, based on continued compliance with the terms of the contract.

NS BH-ASO-SNOHOMISH COUNTY-RNP-23 Amendment 3 to provide additional funding to Recovery Navigator Program services under this contract. The contract term is January 1, 2023, through December 31, 2025, with an automatic one-year renewal on January 1, 2026, based on continued compliance with the terms of the contract.

Peter Browning moved the motion for approval, Barry Buchanan seconded, no abstentions, all in favor, motion #25-06 carried

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#### Professional Service Contract – Medical Director

- Dr. Sylvie Stacy, MD MPH, has accepted the ASO's offer to consult as our Behavioral Health (BH) Medical Director. Dr. Stacy will provide oversight and conduct utilization reviews, participate in the development of behavioral health activities, participate in Performance Improvement processes, provide oversight for the ASO Credentialing system, and assist in the development of integrated Mental Health and Substance Use Disorder treatment programs region-wide.
- The following motion is for the professional service contract (PSC) for Dr. Stacy, with compensation for the BH Medical Director being a base rate of \$1050.00 for five (5) hours per month, and \$210.00 for each additional hour per month, billed in 15-minute increments.

#### Motion #25-07

NS BH-ASO-STACY-PSC-25 to provide consultation as North Sound BH-ASO's Behavioral Health (BH) Medical Director under this contract. The contract term effective February 1, 2025, and will remain in effect for an initial term of 1 year (Initial Term), after which is will automatically renew for successive terms of 1 year each (Renewal Term).

Jill Johnson moved the motion for approval, Peter Browning seconded, no abstentions, all in favor, motion #25-07 carried

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## Introduction Items

Margaret Rojas, Assistant Director

### Center for Human Services

- Center for Human Services (CHS) is a Behavioral Health Agency (BHA) that provides youth and family outpatient mental health and Substance Use Disorder (SUD) services in Snohomish County, including in school-based settings. This is a fee for service contract.

#### Motion #XX-XX

NS BH-ASO-CHS-ICN-25 for the provision of outpatient services in Snohomish County. The contract term is March 1, 2025, through December 31, 2025, with an automatic one-year renewal on January 1, 2026, based on compliance with the terms of this contract.

### Assisted Outpatient Treatment (AOT) Court Services

- North Sound BH-ASO has been coordinating with the Snohomish County Prosecutor's Office, the Snohomish County Public Defender Association, and the Snohomish County Clerk's Office to prepare court services associated with Assisted Outpatient Treatment, with a proposed effective date of March 1, 2025. Funding is
  - The Snohomish County Prosecuting Attorney's Office will represent the individuals or agencies petitioning for AOT orders in all court proceedings in accordance with RCW 71.05. They will also review AOT petitions for legal sufficiency.
  - The Snohomish County Public Defender Association (SCPDA) will represent the individuals being petitioned for AOT orders in all court proceedings in accordance with RCW 71.05. SCPDA will provide a part-time defense attorney and part-time social worker to represent all persons who are not represented by counsel and who are AOT participants.
  - The Superior Court Clerk is responsible for processing all court documents relating to AOT including AOT petitions, declarations, orders, petitions for revocation, notices of hearings, and others. They are responsible for keeping minutes of AOT hearings, filing orders entered during court, and entering information into the statewide court system.

#### Motion XX-XX

NS BH-ASO-SNOHOMISH PROSECUTING ATTORNEY-AOT-25 to provide funding in the amount of **\$33,085.00** for court services in Snohomish County. The contract term is March 1, 2025, through February 28, 2026, with an automatic one-year renewal on March 1, 2025, based on continued compliance with the terms of the contract.

NS BH-ASO-SCPDA-AOT-25 to provide funding in the amount of **\$111,958.85** for court services in Snohomish County. The contract term is March 1, 2025, through February 28, 2026, with an automatic one-year renewal on March 1, 2025, based on continued compliance with the terms of the contract.

NS BH-ASO-SNOHOMISH CLERKS OFFICE-AOT-25 to provide funding in the amount of \$9,665.00 for court services in Snohomish County. The contract term is March 1, 2025, through February 28, 2026, with an automatic one-year renewal on March 1, 2025, based on continued compliance with the terms of the contract.

Margaret Rojas spoke about the Introduction Items. Discussion followed.

### **Report from the Executive Director**

JanRose Ottaway Martin, Executive Director

JanRose spoke on the following topics below. Discussion followed.

- Reserve Funds Claw Back
- Whatcom County Listening Sessions
- Lynwood Crisis Care Facility
- Legislative Update
  - WSAC House Bill 1813

**Adjourn** – Chair: 2:42 pm

*Next Meeting:* March 13<sup>th</sup>, 2025



# North Sound BH-ASO Annual Compliance Report

## 2024

Program Integrity

Prepared by Charles DeElena 3/11/2025

**NORTH SOUND BEHAVIORAL HEALTH  
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# North Sound Annual Compliance Report

2024

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## Table of Contents

|  |   |
|--|---|
| Executive Summary.....                               | 3 |
| Data and Analysis.....                               | 3 |
| Compliance Training .....                            | 3 |
| Compliance Cases .....                               | 4 |
| Compliance Case Trend.....                           | 4 |
| Compliance Case Reported By .....                    | 4 |
| Compliance Case Reason .....                         | 5 |
| Compliance Hotline and Email Use .....               | 6 |
| 2024 Program Updates .....                           | 6 |
| Policies, Procedures, and Standards of Conduct ..... | 6 |
| Compliance Officer and Compliance Committee.....     | 6 |
| Compliance Training and Education .....              | 6 |
| Effective Lines of Communication .....               | 7 |
| Monitoring and Auditing.....                         | 7 |
| Discipline Guidelines .....                          | 7 |
| Investigation Process .....                          | 7 |

# North Sound Annual Compliance Report

## 2024

### Executive Summary

The North Sound Behavioral Health Administrative Services Organization (BH-ASO) Program Integrity Plan serves as the guiding document for all compliance and program integrity activities overseen by the North Sound BH-ASO Compliance Officer. The Compliance Officer is responsible for ensuring that each activity outlined in the plan is carried out in an efficient and effective manner. The Program Integrity Plan outlines the seven (7) elements of an effective compliance program and how North Sound BH-ASO operationalizes achieving each element. These seven elements are not only standard at North Sound BH-ASO but are also required for each North Sound BH-ASO contractor. The seven elements are:

1. The program must implement policies, procedures, and standards of conduct.
2. The program must have a designated compliance officer and compliance committee.
3. The program must provide compliance training and education to staff and subcontractors.
4. The program must provide effective lines of communication for reporting compliance issues.
5. The program must continually monitor risk through an effective monitoring and auditing plan.
6. The program must develop and publicize discipline guidelines.
7. The program must have a process to detect, track, and respond to potential compliance offenses.

North Sound BH-ASO's Program Integrity program prides itself on having a transparent process whereby issues of concern can be brought to the attention of the Compliance Officer and dealt with according to the processes outlined in policy and the Program Integrity Plan.

2024 represented the fifth full calendar year in which North Sound BH-ASO operated as an administrative services organization. Since beginning operations as an ASO there has been a substantial decrease in network oversight for the organization. All concerns regarding Medicaid funded services are to be sent to the Managed Care Organization (MCO) responsible for providing the funding. The responsibilities of North Sound BH-ASO are outlined in contract with the Health Care Authority (HCA) and represent the updated responsibilities of an ASO in an integrated system.

### Data and Analysis

#### Compliance Training

North Sound BH-ASO requires all staff, providers, and Board of Directors members to participate in annual compliance training. This training goes through the basic elements of a compliance program and the laws associated with fraud, waste, and abuse and HIPAA regulations.

#### 2024 Compliance Training

|                      | North Sound BH-ASO Staff | Provider Agencies | North Sound BH-ASO BOD |
|----------------------|--------------------------|-------------------|------------------------|
| Number to be Trained | 24                       | 34                | 22                     |
| Number Trained       | 24                       | 31                | 5                      |
| Percentage Trained   | 100%                     | 91%               | 23%                    |

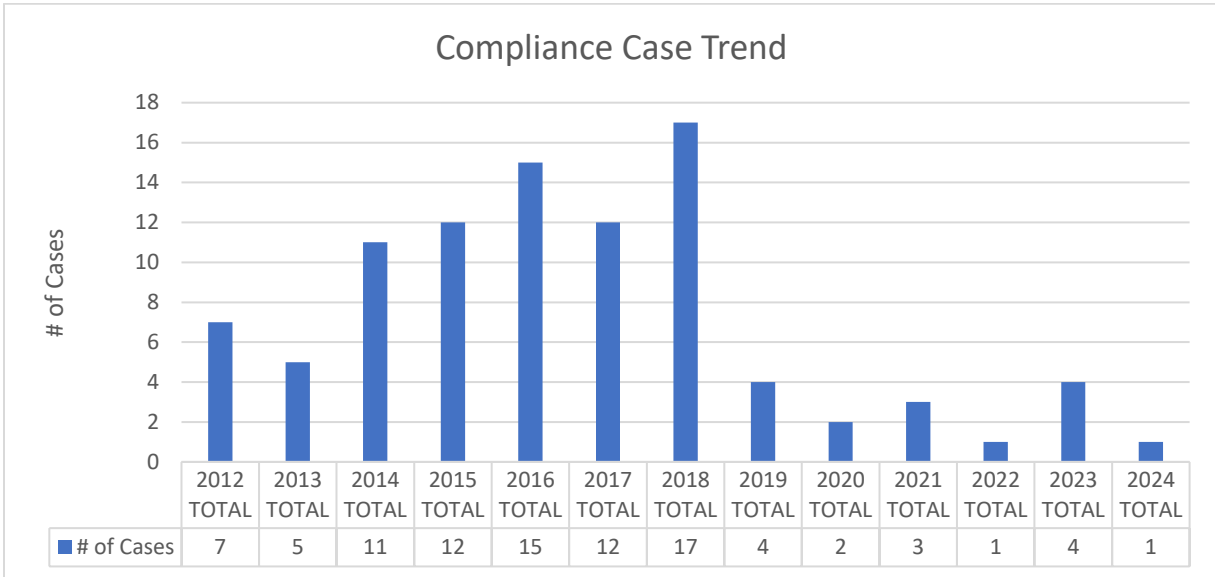
The expectation for conducting compliance training is 100% compliance annually. North Sound BH-ASO staff are at 100% compliance and will therefore need no action to be taken. 2024 saw a slight dip from the previous year for provider engagement in training. Only 3 providers did not attest to having completed staff wide compliance training. Only 23% of the North Sound BH-ASO BOD completed their annual compliance training, which represented a significant drop off from the previous year. Due to displaying poor performance of the previous 2 years, corrective action will need to be implemented for BOD training.

# North Sound Annual Compliance Report 2024

## Compliance Cases

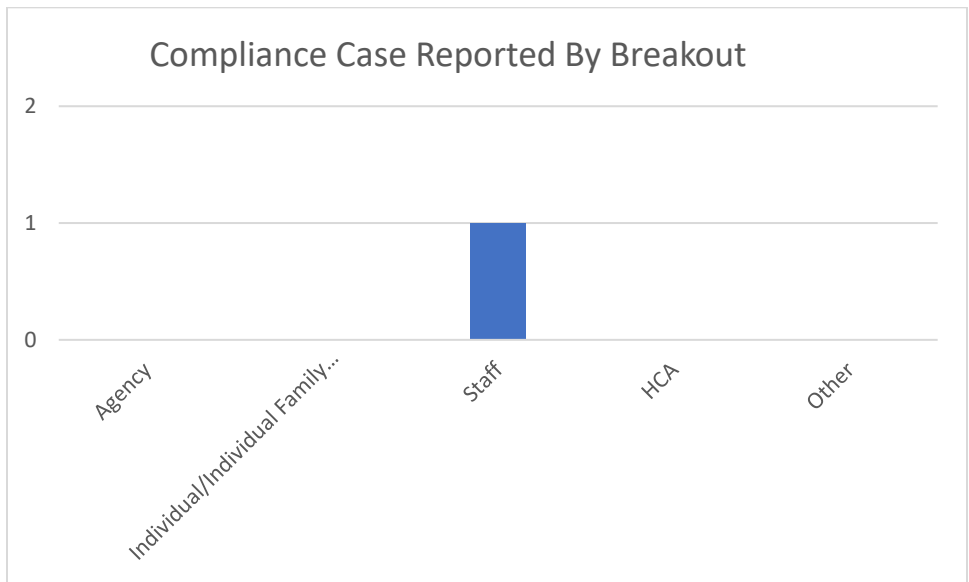
North Sound BH-ASO has a database process that has been tracking compliance concerns since 2012. This allows us to track trends and conduct individual case analysis on previous issues if necessary. There are multiple data points that allow the Compliance Officer to identify opportunities for training and steps in the process that may need updating.

## Compliance Case Trend



The graph above shows the compliance case trend from 2012 through 2024. In the previous five (5) years there was a significant decrease in the number of cases reported or investigated by the North Sound BH-ASO Compliance Officer. The number of cases reported decreased in 2024 without any real trend noticed for the cause of the decrease.

## Compliance Case Reported By



North Sound BH-ASO received one (1) reported compliance concerns in 2024. The lone case was reported by North Sound BH-ASO staff.

# North Sound Annual Compliance Report 2024

Compliance Case Reason

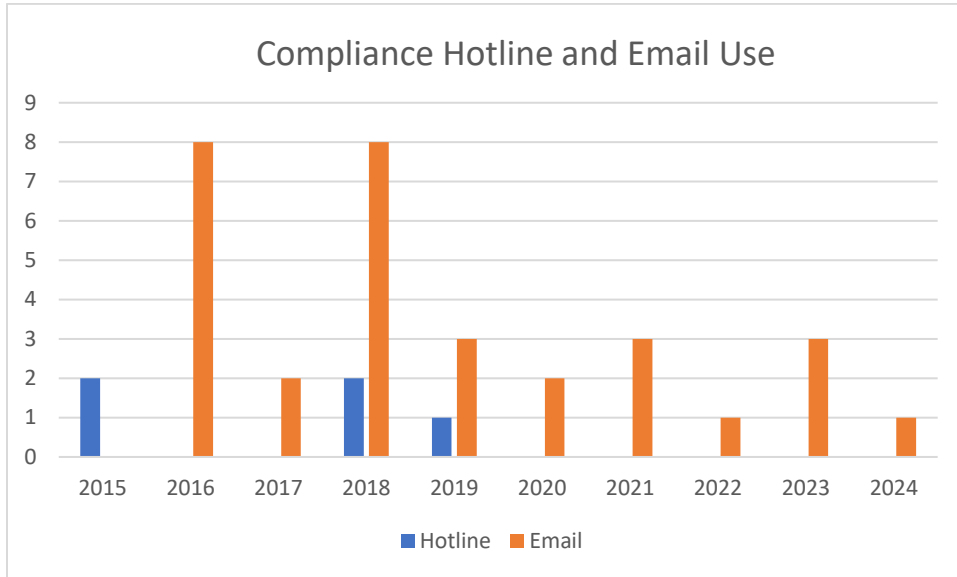
| <b>TYPE OF ALLEGED FRAUD</b>  | <b>2017</b> | <b>2018</b> | <b>2019</b> | <b>2020</b> | <b>2021</b> | <b>2022</b> | <b>2023</b> | <b>2024</b> |
|---|-------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|
| Funding Source Conflict   | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Misuse of Public Funds  | 0           | 0           | 1           | 0           | 0           | 0           | 0           | 0           |
| Other-Determined Not to Be a Compliance Case                          | 3           | 2           | 0           | 0           | 3           | 1           | 0           | 0           |
| Abuse-Questionable Business Practice                                  | 1           | 0           | 1           | 0           | 0           | 0           | 4           | 0           |
| Referred to Home BHO/BHA  | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Referred to Grievance System  | 0           | 1           | 0           | 1           | 0           | 0           | 0           | 0           |
| Physician Self-Referral OR Federal Anti-Kickback Statute or Stark Law | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Service Covered by Other Claim  | 0           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Service Duplicate Billing   | 1           | 0           | 0           | 0           | 0           | 0           | 0           | 0           |
| Service Miscoded  | 1           | 1           | 2           | 1           | 0           | 0           | 0           | 1           |
| Service Not Provided  | 4           | 4           | 0           | 0           | 0           | 0           | 0           | 0           |
| Service Not Supported by Patient Medical Record                       | 2           | 3           | 0           | 0           | 0           | 0           | 0           | 0           |
| Service Time Inflated   | 0           | 6           | 0           | 0           | 0           | 0           | 0           | 0           |
| <b>Total</b>  | <b>12</b>   | <b>17</b>   | <b>4</b>    | <b>2</b>    | <b>3</b>    | <b>1</b>    | <b>4</b>    | <b>1</b>    |

The table above outlines the compliance case reasons for the past eight (8) years. In 2024 there was one (1) case that fell under the purview of Services being Miscoded. The reporting of these cases allowed us to find opportunities for improvement at the agency level and provide technical assistance around the reported areas of concern. In all instances the appropriate follow-up actions were taken, and the cases were resolved.

# North Sound Annual Compliance Report

## 2024

### Compliance Hotline and Email Use



The graph above outlines how reports are made to the Compliance Officer. The Compliance Program advertises two (2) main reporting streams for individuals, providers, and staff to use to report compliance concerns. The Compliance Hotline and Compliance Officer Email are the two (2) main avenues for reporting compliance concerns. The Compliance Officer will also receive concerns in person, through fax, or through written mail. The one case reported in 2024 was reported through the Compliance Officer Email. Having the ability to report through multiple mediums allows for an open-door approach to receiving compliance concerns.

## 2024 Program Updates

### Policies, Procedures, and Standards of Conduct

North Sound BH-ASO updated policies during 2024 to align with changes in the North Sound BH-ASO contract with HCA. North Sound BH-ASO did not institute any new policies regarding Program Integrity in 2024.

North Sound BH-ASO will review and update, as necessary, the North Sound BH-ASO Program Integrity Plan and standards of conduct in 2024.

### Compliance Officer and Compliance Committee

In an effort to better align with the operations of the organization there was a shift in the reporting of the Compliance Committee. The BH-ASO Compliance Committee now reports to the North Sound BH-ASO Leadership Team which serves as the Ethics and Compliance Committee. There was no change in the North Sound BH-ASO Compliance Officer.

### Compliance Training and Education

North Sound BH-ASO is responsible for conducting annual compliance training to all staff and Board of Directors members to ensure they are up to date as to their role in reporting potential violations and how to identify issues of concern. There is an expectation to have 100% participation in the training annually. During 2024 it was difficult to get 100% participation from the Board of Directors members due to competing priorities. North Sound BH-ASO will implement a corrective action to ensure 100% compliance with training in 2025.



# North Sound Annual Compliance Report

## 2024

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North Sound BH-ASO provider agencies are required to submit an annual attestation stating they conducted compliance training with all of their staff. They are also required to keep records of the training in case an audit was to occur. Those agencies that did not submit the attestation will be placed in corrective action for non-compliance in Quarter 1, 2025.

### Effective Lines of Communication

North Sound BH-ASO continues to have an open-door policy when it comes to reporting issues of concern for compliance. The North Sound BH-ASO Compliance Officer is available by phone, email, in person, or anonymous hotline. In 2024 there was one (1) case reported through the Compliance email. Due to the low number of cases, it is difficult to determine if the multiple mediums for reporting are effective. North Sound BH-ASO continuously promotes the use of the Compliance Hotline and email through the monthly provider bulletin in addition to the North Sound BH-ASO website.

### Monitoring and Auditing

North Sound BH-ASO conducted its bi-annual audit cycle on its three (3) contracted crisis providers in 2024. This included an audit of each of the provider's Program Integrity Program, including a review of provider Compliance Program policies and procedures, the conducting of exclusionary checks, a review of training documents, and a review of adherence to the seven (7) elements of an effective compliance program in 2024.

At the conclusion of all three (3) crisis provider reviews, North Sound BH-ASO determined that each agency was 100% compliant with the standards outlined in the North Sound BH-ASO Program Integrity review tool. Each agency had the opportunity to address any concerns noted during the review and did so prior to concluding the audit.

North Sound BH-ASO also conducts monthly exclusionary checks on all staff members, contractors, and vendors to ensure they are eligible to participate in the receipt of Federal and State funds. Throughout 2024 North Sound BH-ASO identified several potential matches but verified each individual to not be a match using personal identifiable information. North Sound BH-ASO providers are required to conduct monthly exclusionary checks on all of their employees and submit an attestation to the North Sound BH-ASO Compliance Officer. Any provider that does not submit their attestation for three (3) consecutive months is placed in remedial action.

North Sound BH-ASO completed a risk mitigation plan in 2024 based on the 2023 risk assessment.

### Discipline Guidelines

North Sound BH-ASO has not updated its discipline guidelines regarding Program Integrity. All enforcement and discipline guidelines can be found in the North Sound BH-ASO Program Integrity Plan.

### Investigation Process

The investigation process is outlined in the Program Integrity Plan and Policy 2001.00. These processes delineate the role of the North Sound BH-ASO Compliance Officer, Ethics and Compliance Committee, and HCA. The process in 2024 has not changed from previous years. The overall process will continue to be reviewed as updates come through North Sound BH-ASO contracts with HCA.



## Advisory Board Brief

March 7, 2025

The Advisory Board met on March 4, and the following items were discussed:

### — Advisory Board

- James Dixon, Recovery Navigator Coordinator provided an update on the Recovery Navigator Program.
- Members that attended the Legislative trip February 18-19 met with 16 representatives and representatives.
- Vice Chair Garden formed a subcommittee to begin creating a retreat agenda.

### — Executive Director

- The Director provided the report.
- The Action Items were passed and recommended to the Board of Directors for approval.

### — Finance/Executive Committee

- The February Expenditures were passed and recommended to the Board of Directors for approval.

North Sound Behavioral Health Administrative Services Organization  
March 13th, 2025  
Board of Directors Financial Notes

**HIGHLIGHTS**

1. The ratio of Budget to Actuals revenue is good. Revenues are still ahead of budget due mainly to new Proviso funding and some six-month proviso payments. Of note we are budgeting for a loss this year due to utilizing fund balances, accounted for in the revenue section as “Use of Fund Balance”. Crisis Services billing appears to be slightly increasing, the other negative variances are due mainly to late billings and reserve balance spend down. Our expenses are currently running \$483,994 under budget.
2. The Revenue and Expense statement looks good at the end of February, showing an income of \$1,039,978 mainly due to receiving new Proviso dollars and six-month proviso funds. The MHBG and SABG negative fund balances are due to fluctuations in billing and reimbursement payments from the HCA. Our revenues are covering our expenses. Our general fund balance was \$9,378,882 on 12/31/24 and our maximum allowed is \$6,130,213.
3. The Medicaid fund balance has decreased slightly as we continue implementing the six-month reconciliation. The MCOs pay at the beginning of the month, however our expenses are not recognized until the following month.

**NOTES**

1. We are presenting the financial statements for February 2025 for North Sound Behavioral Health Administrative Services Organization (ASO).
2. These monthly statements are prepared for the Board’s use only. They provide a snapshot of expenses and revenue for a single calendar month compared with a hypothetical “year to date” projection. However, neither revenue nor expenditures occur on an equal 1/12 amount each month.
4. The North Sound BH-ASO adopts “calendar year” budgets, the funding allocations from the state is a state fiscal year basis [with adjustments every 6 months]. The exceptions are Federal Block Grant Funds which are allocated for the entire fiscal year.
5. Revenues and expenses are managed independently within each of the major funds, categories: Medicaid, State General Fund, Mental Health Block Grant, and Substance Abuse Block Grant.
6. Within ‘State General Funds’, allocations are further subdivided between general state funds, and the multiple “Proviso” funds allocated for specific services.

7. We have added two new lines at the bottom of the “Revenue and Expense” tab which shows the beginning and ending fund balance within each fund category for the state fiscal year. Also added are additional lines at the bottom to show the Net Income from Operations before the transfer of funds to the BHO.
  
8. The Budget to Actuals statement includes notes on areas where there is a variance between the hypothetical year-to-date budget and actual revenues and expenditures. I also added additional lines at the bottom to show the transfer of funds separate from the normal operations.

**NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION  
PRELIMINARY REVENUE and EXPENSE STATEMENT for FEBRUARY 2025\*  
BUDGET TO ACTUALS**

| <u>REVENUES</u>                  | 2025<br>Budget      | YTD<br>2025<br>Budget | YTD<br>2025<br>Actual | Variance<br>Favorable<br>(Unfavorable)     |
|----------------------------------|---------------------|-----------------------|-----------------------|--|
| Intergovernmental Revenues       |                     |                       |                       |  |
| MHBG*                            | 3,373,938           | 562,323               | 358,707               | (203,616)                                  |
| SABG*                            | 4,065,474           | 677,579               | 348,351               | (329,228)                                  |
| State Funds*                     | 38,337,122          | 6,389,520             | 8,696,988             | 2,307,467                                  |
| Medicaid (MCO)*                  | 11,197,987          | 1,866,331             | 2,063,385             | 197,054                                    |
| Total Intergovernmental Revenues | 56,974,521          | 9,495,754             | 11,467,430            | 1,971,676                                  |
| Misc. Revenue **                 | 0                   | 0                     | 15,000                | 15,000 <i>Salish Behavioral Health ASO</i> |
| Interest Revenue                 | 400,000             | 66,667                | 75,319                | 8,653                                      |
| Use of Fund Balance              | 3,339,010           |                       |                       |  |
| <b>TOTAL REVENUES</b>            | <b>\$60,713,531</b> | <b>\$9,562,420</b>    | <b>\$11,557,749</b>   | <b>\$1,995,329</b>                         |

| <u>EXPENDITURES</u>                         |                     |                     |                     |   |
|---|---------------------|---------------------|---------------------|---|
| Inpatient Treatment                         | \$1,600,000         | 266,667             | \$282,975           | (16,309)  |
| ITA Judicial                                | 2,350,000           | 391,667             | 510,396             | (118,729) <i>Late billings increasing expense</i>     |
| Crisis Services                             | 20,397,656          | 3,399,609           | 2,828,558           | 571,052   |
| Crisis Teams - Children & Youth             | 2,218,060           | 369,677             | 490,056             | (120,379) <i>Billing reserves down</i>                |
| Co-Responder                                | 2,046,684           | 341,114             | 235,079             | 106,035   |
| MH Crisis Stabilization                     | 1,756,966           | 292,828             | 192,973             | 99,854  |
| E&T Services                                | 951,182             | 158,530             | 207,388             | (48,858)  |
| E&T Discharge Planner                       | 253,200             | 42,200              | 13,231              | 28,969  |
| Jail Services                               | 367,536             | 61,256              | 51,757              | 9,499   |
| PACT Services                               | 1,032,564           | 172,094             | 149,601             | 22,493  |
| Assisted Outpatient Treatment               | 1,139,838           | 189,973             | 177,955             | 12,018  |
| Trueblood                                   | 223,944             | 37,324              | 32,957              | 4,367   |
| BH Enhancement Funds                        | 779,188             | 129,865             | 254,434             | (124,569) <i>Compass bills 6 month total up front</i> |
| HOST  | 1,239,966           | 206,661             | 206,661             | -   |
| SnoCo Crisis Start up 32-Bed                |                     |                     | 147,302             |   |
| Pilot per Proviso 13b Proviso Revenue Shift | 1,407,726           | 234,621             | 255,788             | (21,167)  |
| Peer Bridger                                | 307,500             | 51,250              | 21,466              | 29,784  |
| MHBG Expenditures ***                       | 1,593,876           | 265,646             | 88,293              | 177,353   |
| HARPS Housing                               | 817,376             | 136,229             | 263,153             | (126,924) <i>Late billings increasing expense</i>     |
| DOC Housing                                 | 1,501,830           | 250,305             | 302,452             | (52,147)  |
| Proviso 86 Behavioral Health Housing        | 1,477,666           | 246,278             | 168,992             | 77,285  |
| Governor Housing Voucher                    |                     |                     |                     |   |
| Tribal DCR                                  |                     |                     | 1,495               |   |
| DCA County Contracts                        | 581,292             | 96,882              | 315,347             | (218,465) <i>Billing reserves down</i>                |
| Recovery Navigator                          | 2,367,218           | 394,536             | 575,626             | (181,089) <i>Billing reserves down</i>                |
| Youth Inpatient Navigators                  | 450,466             | 75,078              | 18,257              | 56,820  |
| Opiate Dependency Outreach                  | 1,107,314           | 184,552             | 216,470             | (31,918)  |
| PPW Housing Support Services                | 400,000             | 66,667              | 69,913              | (3,246)   |
| SABG Expenditures ****                      | 1,281,480           | 213,580             | 263,164             | (49,584)  |
| Withdrawal Management                       | 2,200,000           | 366,667             | 464,189             | (97,523)  |
| Juvenile Drug Court                         | 139,800             | 23,300              | 27,290              | (3,990)   |
| Other MH Services *****                     | 1,288,001           | 214,667             | 419,755             | (205,088) <i>Late billings increasing expense</i>     |
| Other SUD Services                          | 1,346,000           | 224,333             | 337,044             | (112,711) <i>Late billings increasing expense</i>     |
| Advisory Board                              | 19,996              | 3,333               | 1,363               | 1,969   |
| Subtotal - Services                         | 54,644,325          | 9,107,388           | 9,591,381           | (483,994)   |
| Administration                              | 6,069,206           | 1,011,534           | 926,389             | 85,145  |
| <b>TOTAL EXPENDITURES</b>                   | <b>\$60,713,531</b> | <b>\$10,118,922</b> | <b>\$10,517,771</b> | <b>\$(398,849)</b>                                    |

Excess of Revenues Over (Under) Expenditure. \$1,039,978

\* THIS IS AN UNAUDITED STATEMENT

\* Medicaid and State revenue are paid in advance. MHBG, SABG and SAMHSA revenue are paid on an expense reimbursement method. Expenses are recognized when the bill is received.

\*\* Misc. Revenue Includes Room Rental Fees, Tribal Conference, Salish Contract

\*\*\* MHBG Includes ARPA, PATH and other FBG services. Does not include Crisis or E&T

\*\*\*\* SABG Includes Peer Pathfinder and other SABG expenses. Does not include Crisis

\*\*\*\*\* Other MH Services Includes CORS, FYSPT, Outpatient Services, PATH match

**NORTH SOUND BEHAVIORAL HEALTH ADMINISTRATIVE SERVICE ORGANIZATION  
PRELIMINARY REVENUE and EXPENSE STATEMENT for FEBRUARY 2025\***

| <u>REVENUES</u>                  | YTD<br>2025<br>Totals | YTD<br>2025<br>Medicaid | YTD<br>2025<br>State | YTD<br>2025<br>MHBG | YTD<br>2025<br>SABG |
|----------------------------------|-----------------------|-------------------------|----------------------|---------------------|---------------------|
| Intergovernmental Revenues       |                       |                         |                      |                     |                     |
| MHBG*                            | 358,707               |                         |                      | 358,707             |                     |
| SABG*                            | 348,351               |                         |                      |                     | 348,351             |
| State Funds*                     | 8,696,988             |                         | 8,696,988            |                     |                     |
| Medicaid (MCO)*                  | 2,063,385             | 2,063,385               |                      |                     |                     |
| Total Intergovernmental Revenues | 11,467,430            | 2,063,385               | 8,696,988            | 358,707             | 348,351             |
| Misc. Revenue **                 | 15,000                |                         | 15,000               |                     |                     |
| Interest Revenue                 | 75,319                |                         | 75,319               |                     |                     |
| <b>TOTAL REVENUES</b>            | <b>\$11,557,749</b>   | <b>\$2,063,385</b>      | <b>\$8,787,307</b>   | <b>\$358,707</b>    | <b>\$348,351</b>    |

Salish Behavioral Health ASO

EXPENDITURES

|                                 |                     |                    |                    |                  |                  |
|---------------------------------|---------------------|--------------------|--------------------|------------------|------------------|
| Inpatient Treatment             | \$282,975           |                    | \$282,975          |                  |                  |
| ITA Judicial                    | 510,396             |                    | 510,396            |                  |                  |
| Crisis Services                 | 2,828,558           | 1,416,218          | 1,412,340          |                  |                  |
| Crisis Teams - Children & Youth | 490,056             | 307,421            | 182,635            |                  |                  |
| Co-Responder                    | 235,079             |                    |                    | 151,207          | 83,872           |
| MH Crisis Stabilization         | 192,973             |                    | 192,973            |                  |                  |
| E&T Services                    | 207,388             |                    | 207,388            |                  |                  |
| E&T Discharge Planner           | 13,231              |                    | 13,231             |                  |                  |
| Jail Services                   | 51,757              |                    | 51,757             |                  |                  |
| PACT Services                   | 149,601             |                    | 149,601            |                  |                  |
| Assisted Outpatient Treatment   | 177,955             |                    | 177,955            |                  |                  |
| Trueblood                       | 32,957              |                    | 32,957             |                  |                  |
| BH Enhancement Funds            | 254,434             |                    | 254,434            |                  |                  |
| HOST                            | 206,661             |                    | 206,661            |                  |                  |
| SnoCo Crisis Start up 32-Bed    | 147,302             |                    | 147,302            |                  |                  |
| Proviso 13b                     | 255,788             |                    | 255,788            |                  |                  |
| Peer Bridger                    | 21,466              |                    |                    | 21,466           |                  |
| MHBG Expenditures ***           | 88,293              |                    |                    | 88,293           |                  |
| HARPS Housing                   | 263,153             |                    | 263,153            |                  |                  |
| DOC Housing                     | 302,452             |                    | 302,452            |                  |                  |
| BH Housing Proviso 86           | 168,992             |                    | 168,992            |                  |                  |
| Governor Housing Voucher        |                     |                    | 0                  |                  |                  |
| Tribal DCA                      | 1,495               |                    | 1,495              |                  |                  |
| DCA County Contracts            | 315,347             |                    | 315,347            |                  |                  |
| Recovery Navigator              | 575,626             |                    | 575,626            |                  |                  |
| Youth Inpatient Navigators      | 18,257              |                    | 18,257             |                  |                  |
| Opiate Dependency Outreach      | 216,470             |                    |                    |                  | 216,470          |
| PPW Housing Support Services    | 69,913              |                    |                    |                  | 69,913           |
| SABG Expenditures ****          | 263,164             |                    |                    |                  | 263,164          |
| Withdrawal Management           | 464,189             |                    | 460,407            |                  | 3,782            |
| Juvenile Drug Court             | 27,290              |                    | 27,290             |                  |                  |
| Other MH Services *****         | 419,755             |                    | 419,755            |                  |                  |
| Other SUD Services              | 337,044             |                    | 337,044            |                  |                  |
| Advisory Board                  | 1,363               |                    | 1,363              |                  |                  |
| Subtotal - Services             | 9,591,381           | 1,723,639          | 6,969,576          | 260,966          | 637,201          |
| Administration                  | 926,389             | 166,479            | 759,911            |                  |                  |
| <b>TOTAL EXPENDITURES</b>       | <b>\$10,517,771</b> | <b>\$1,890,117</b> | <b>\$7,729,486</b> | <b>\$260,966</b> | <b>\$637,201</b> |
| Net Income                      | \$1,039,978         | \$173,267          | \$1,057,820        | \$97,741         | \$(288,850)      |

Beginning Fund Balance 12/31/24 18,723,589 683,621 18,808,634 (277,910) (490,757) Pending payments to North Sound for Federal Block Dollars

**Ending Fund Balance 19,763,567 856,889 19,866,454 (180,169) (779,607)**

Flexible GFS balance at 12/31/24 9,378,882

Note: State Fund Balance also includes Proviso Fund Balances which are designated for specific expenditures

\* THIS IS AN UNAUDITED STATEMENT

\* Medicaid and State revenue are paid in advance. MHBG, SABG and SAMHSA revenue are paid on an expense reimbursement method. Expenses are recognized when the bill is received.

\*\* Misc. Revenue Includes Room Rental Fees, Tribal Conference, Salish Contract

\*\*\* MHBG Includes ARPA, PATH and other FBG services. Does not include Crisis or E&T

\*\*\*\* SABG Includes Peer Pathfinder and other SABG expenses. Does not include Crisis

\*\*\*\*\* Other MH Services Includes CORS, FYSPT, Outpatient Services, PATH match

# NORTH SOUND BH-ASO

## Warrants Paid

### February 2025

| Type            | Date       | Num    | Name                                    | Amount               |
|-----------------|------------|--------|---|----------------------|
| Bill Pmt -Check | 02/14/2025 | 595060 | A-1 Mobile Lock & Key                   | -54.35               |
| Bill Pmt -Check | 02/14/2025 | 595061 | Access                                  | -487.13              |
| Bill Pmt -Check | 02/14/2025 | 595081 | Asian Counseling Treatment              | -2,657.36            |
| Bill Pmt -Check | 02/14/2025 | 595108 | CDW-G                                   | -177.13              |
| Bill Pmt -Check | 02/14/2025 | 595123 | Comcast                                 | -237.20              |
| Bill Pmt -Check | 02/14/2025 | 595125 | Compass Health                          | -2,037,618.12        |
| Bill Pmt -Check | 02/14/2025 | 595129 | Conquer                                 | -177,955.00          |
| Bill Pmt -Check | 02/14/2025 | 595130 | Consejo Counseling                      | -46,092.67           |
| Bill Pmt -Check | 02/14/2025 | 595156 | Evergreen Recovery                      | -123,477.38          |
| Bill Pmt -Check | 02/14/2025 | 595089 | Fairfax Hospital                        | -5,640.32            |
| Bill Pmt -Check | 02/14/2025 | 595164 | Frontline Cleaning Services LLC         | -445.00              |
| Bill Pmt -Check | 02/14/2025 | 595182 | Holman Recovery Center                  | -20,790.09           |
| Bill Pmt -Check | 02/14/2025 | 595190 | Island County Human Services            | -14,264.18           |
| Bill Pmt -Check | 02/14/2025 | 595223 | Lake Whatcom Center                     | -97,004.48           |
| Bill Pmt -Check | 02/14/2025 | 595236 | Lifeline Connections                    | -18,480.10           |
| Bill Pmt -Check | 02/14/2025 | 595364 | Maharaj-Lewis, Starleen                 | -402.50              |
| Bill Pmt -Check | 02/14/2025 | 595259 | McAuley, Michael T                      | -168.02              |
| Bill Pmt -Check | 02/14/2025 | 595320 | Mierzeski-Grace, Reed                   | -1,470.00            |
| Bill Pmt -Check | 02/14/2025 | 595266 | Mount Baker Presbyterian Church         | -28,286.15           |
| Bill Pmt -Check | 02/14/2025 | 595280 | NSBHO-FSA                               | -35,000.00           |
| Bill Pmt -Check | 02/14/2025 | 595196 | Ottaway Martin JanRose                  | -804.94              |
| Bill Pmt -Check | 02/14/2025 | 595307 | Pioneer Center                          | -22,875.60           |
| Bill Pmt -Check | 02/14/2025 | 595313 | Providence-Everett                      | -18,831.60           |
| Bill Pmt -Check | 02/14/2025 | 595325 | Richoh USA - 31001                      | -529.00              |
| Bill Pmt -Check | 02/14/2025 | 595336 | Sea Mar                                 | -1,768.78            |
| Bill Pmt -Check | 02/14/2025 | 595346 | Shred-it                                | -217.77              |
| Bill Pmt -Check | 02/14/2025 | 595314 | Skagit Valley Hospital                  | -2,966.76            |
| Bill Pmt -Check | 02/14/2025 | 595393 | Smokey Point Behavioral Hospital        | -22,833.97           |
| Bill Pmt -Check | 02/14/2025 | 595356 | Snohomish Co Juvenile                   | -12,247.43           |
| Bill Pmt -Check | 02/14/2025 | 595360 | Spokane County BHO                      | -1,624.00            |
| Bill Pmt -Check | 02/14/2025 | 595055 | SRS Property Management                 | -23,935.10           |
| Bill Pmt -Check | 02/14/2025 | 595304 | St Joseph Medical Center, Peace Health  | -8,246.01            |
| Bill Pmt -Check | 02/14/2025 | 595369 | Swedish Edmonds                         | -6,489.08            |
| Bill Pmt -Check | 02/14/2025 | 595372 | T-Mobil                                 | -1,153.77            |
| Bill Pmt -Check | 02/14/2025 | 595380 | Therapeutic Health Services             | -22,374.92           |
| Bill Pmt -Check | 02/14/2025 | 595381 | Thurston Mason-BHO                      | -8,681.20            |
| Bill Pmt -Check | 02/14/2025 | 595390 | Valley Cities Counseling                | -12,085.80           |
| Bill Pmt -Check | 02/14/2025 | 595395 | Volunteers of America                   | -29,934.00           |
| Bill Pmt -Check | 02/14/2025 | 595407 | Wave Business                           | -601.80              |
| Bill Pmt -Check | 02/14/2025 | 595410 | Whatcom Co Superior Court               | -13,064.00           |
| Bill Pmt -Check | 02/14/2025 | 595411 | Whatcom County Health Department        | -221,900.55          |
| Bill Pmt -Check | 02/21/2025 | 595442 | American Behavioral Health Systems, Inc | -27,276.25           |
| Bill Pmt -Check | 02/21/2025 | 595473 | Brigid Collins                          | -15,853.47           |
| Bill Pmt -Check | 02/21/2025 | 595475 | Buri Funston Mumford Furlong            | -280.00              |
| Bill Pmt -Check | 02/21/2025 | 595488 | CDW-G                                   | -898.09              |
| Bill Pmt -Check | 02/21/2025 | 595502 | Community Action of Skagit Co           | -59,906.65           |
| Bill Pmt -Check | 02/21/2025 | 595503 | Compass Health                          | -32,528.00           |
| Bill Pmt -Check | 02/21/2025 | 595507 | Consejo Counseling                      | -13,023.41           |
| Bill Pmt -Check | 02/21/2025 | 595789 | Culligan NW                             | -43.96               |
| Bill Pmt -Check | 02/21/2025 | 595542 | Evergreen Recovery                      | -12,250.00           |
| Bill Pmt -Check | 02/21/2025 | 595611 | Lake Whatcom Center                     | -107,709.59          |
| Bill Pmt -Check | 02/21/2025 | 595620 | Lifeline Connections                    | -8,652.80            |
| Bill Pmt -Check | 02/21/2025 | 595624 | Lopez Island Family Resource Center     | -1,428.23            |
| Bill Pmt -Check | 02/21/2025 | 595664 | NSBH-ASO Advance Travel                 | -521.00              |
| Bill Pmt -Check | 02/21/2025 | 595685 | Pioneer Center                          | -211,183.96          |
| Bill Pmt -Check | 02/21/2025 | 595707 | San Juan County Health & Comm. Services | -11,783.14           |
| Bill Pmt -Check | 02/21/2025 | 595711 | Sea Mar                                 | -1,735.62            |
| Bill Pmt -Check | 02/21/2025 | 595740 | Snohomish Co Prosecutor                 | -146,742.73          |
| Bill Pmt -Check | 02/21/2025 | 595771 | Valley Cities Counseling                | -3,318.40            |
| Bill Pmt -Check | 02/21/2025 | 595777 | Volunteers of America                   | -254,607.65          |
| Bill Pmt -Check | 02/26/2025 | IGT    | Skagit County Auditor                   | -3,500.00            |
| Bill Pmt -Check | 02/28/2025 | 595896 | Asian Counseling Treatment              | -4,492.01            |
| Bill Pmt -Check | 02/28/2025 | 595930 | CDW-G                                   | -324.69              |
| Bill Pmt -Check | 02/28/2025 | 595948 | Compass Health                          | -30.52               |
| Bill Pmt -Check | 02/28/2025 | 595953 | Consejo Counseling                      | -5,380.02            |
| Bill Pmt -Check | 02/28/2025 | 595993 | Evergreen Recovery                      | -170,192.56          |
| Bill Pmt -Check | 02/28/2025 | 595908 | Fairfax Hospital                        | -11,245.17           |
| Bill Pmt -Check | 02/28/2025 | 595997 | Federal Express                         | -170.47              |
| Bill Pmt -Check | 02/28/2025 | 596033 | Island County Human Services            | -122,116.94          |
| Bill Pmt -Check | 02/28/2025 | 596086 | Lake Whatcom Center                     | -46,738.71           |
| Bill Pmt -Check | 02/28/2025 | 596093 | Lifeline Connections                    | -110,101.39          |
| Bill Pmt -Check | 02/28/2025 | 596132 | Mister T's                              | -234.58              |
| Bill Pmt -Check | 02/28/2025 | 596156 | NW ESD 189                              | -1,709.55            |
| Bill Pmt -Check | 02/28/2025 | 596165 | Opportunity Council                     | -22,447.85           |
| Bill Pmt -Check | 02/28/2025 | 596208 | Sea Mar                                 | -1,260.68            |
| Bill Pmt -Check | 02/28/2025 | 596239 | Swedish Ballard                         | -9,451.92            |
| Bill Pmt -Check | 02/28/2025 | 596238 | Swedish Edmonds                         | -1,268.07            |
| Bill Pmt -Check | 02/28/2025 | 596243 | Telecare Corporation                    | -6,399.75            |
| Bill Pmt -Check | 02/28/2025 | 595867 | US Bank                                 | -3,995.59            |
| Bill Pmt -Check | 02/28/2025 | 596277 | Volunteers of America                   | -279,954.16          |
| Bill Pmt -Check | 02/28/2025 | 596050 | Wenzl, Joanie                           | -151.64              |
|                 |            |        |   | <b>-4,754,782.48</b> |
|                 |            |        |   | <b>-4,754,782.48</b> |
|                 |            |        |   | <b>-4,754,782.48</b> |

**Weekly Crisis Metrics Report:**

See attached.

**BHASO Reserve Funds**

There has been no update on this issue since last month.

**Lynnwood Crisis Care Facility**

The stakeholder workgroup is finalizing the Request for Proposal (RFP) for this program now. North Sound BHASO is scheduled to release it in partnership with the City of Lynnwood on Monday, March 10<sup>th</sup>. Agencies will have 3 weeks to complete the RFP. The stakeholder group (North Sound BHASO, Snohomish County, City of Lynnwood, and two Managed Care Organizations) will take one week to review applications, allow one week if interviews are needed, and then make a determination by April 14<sup>th</sup>. Five agencies have indicated a desire to apply for this RFP at this time. More may come forward as the RFP releases.

**North Sound BH-ASO Advisory Board Olympia visit:**

North Sound BH-ASO Advisory Board visited legislators in Olympia February 17-19<sup>th</sup>, visiting 15 legislators. This was the first time the BH-ASO Advisory Board had done an in-person visit to Olympia since before COVID. Legislators were excited to see us return, and some even re-arranged their schedule to prioritize meeting with us.

**Legislative Update**

Washington State Association of Counties' (WSAC) HB 1813 has made it to the Rule Committee. It is pending movement to the floor. It has been edited so that it does not lay out a timeline for Medicaid re-procurement, but does indicate that HCA must start the planning process, and calls out multiple elements that need to be reviewed. At such time re-procurement moves forward, HB 1813 calls out that HCA should consider Crisis Behavioral Health Services being approached as a carve-out, meaning Medicaid dollars would be directed to BHASOs (versus routing through the MCOs). In the short term, HB 1813 requires HCA to require MCOs to delegate Crisis Care Facility work to the BHASOs.

**Endorsed Mobile Rapid Response Crisis Team(s) (MRRCT) in our region**

North Sound BHASO worked with Compass Health on the submission of two applications for this new body of work from our region—one to expand the Whatcom County adult MRRCT team and one to expand the Child/youth MRRCT in Snohomish. The Whatcom expansion would provide additional funds to meet timeliness, staffing, and responsiveness of that team. The Snohomish expansion would allow the team to expand from a Mon-Thur model to a 24/7/365 approach. We continue to have questions about funding from the state, and are looking for updates from the HCA in the near future around their approach to fund these expansions. Tentatively, the start date for these expansions would be June/July 2025.

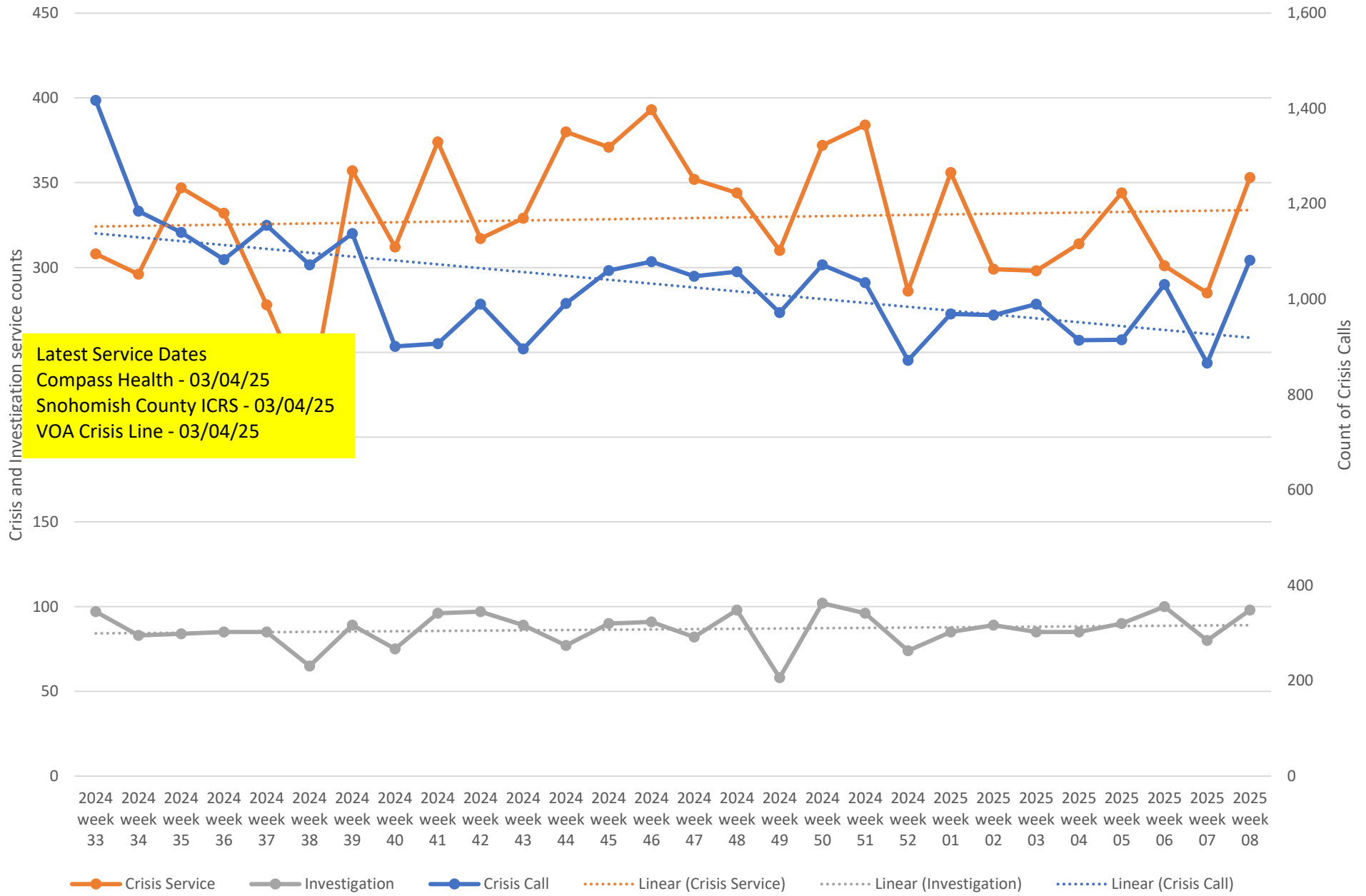




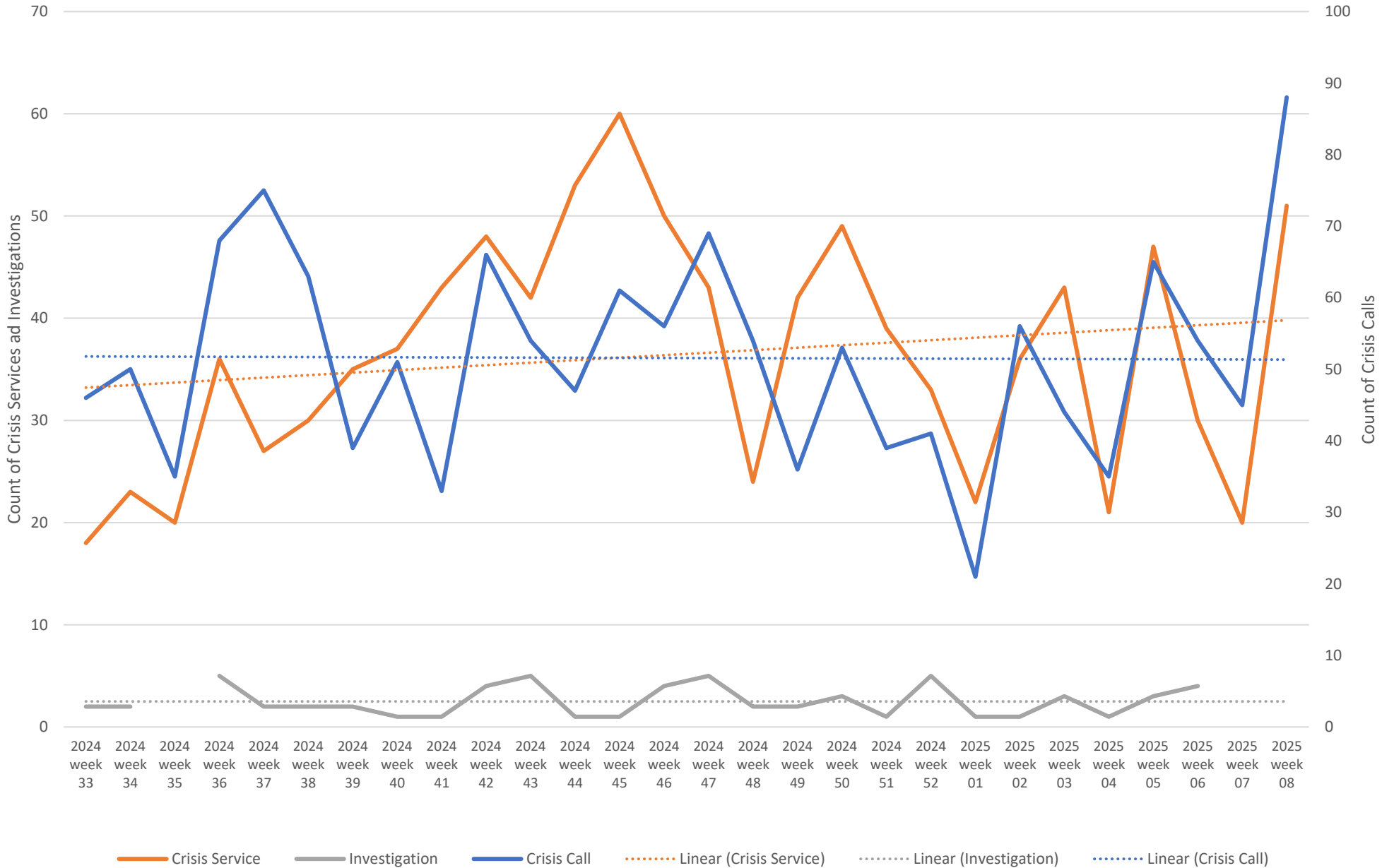
## Weekly Crisis Capacity Indicator Snapshot

|         |  |
|---------|--|
| Page 2  | Crisis Data - dates 08/11/24 to 02/22/25   |
| Page 3  | Crisis Data: Ages 0-17 - dates 08/11/24 to 02/22/25  |
| Page 4  | All DCR Dispatches - dates 08/11/24 to 02/22/25  |
| Page 5  | Weekly Staff Count - Staff providing Crisis or Investigation services 08/11/24 to 02/22/25                           |
| Page 6  | Hospital placement locations (Invol and Vol) - No adjustment has been made for timely data - recent weeks likely low |
| Page 7  | Telehealth only, crisis and investigation services from 08/11/24 to 02/22/25   |
| Page 8  | Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units                     |
| Page 9  | Washington State Indicators of Anxiety or Depression Based on Reported Frequency of Symptoms During Last 7 Days      |
| Page 10 | Place of Service -Crisis Services, percent of total by week  |
| Page 11 | Place of Service -Investigations, percent of total by week   |
| Page 12 | North Sound BH ASO Walkaway Chart 08/11/24 to 02/22/25   |

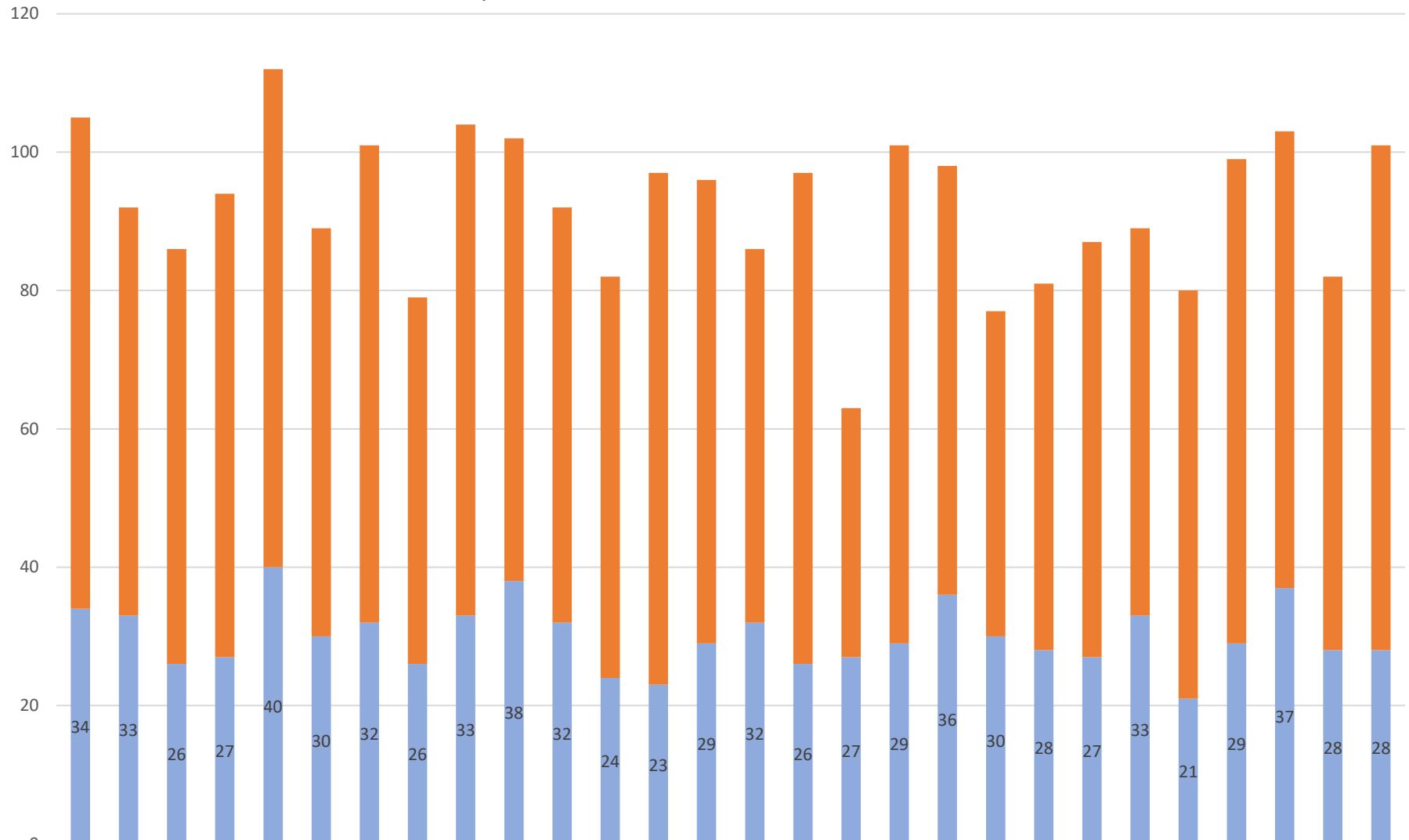
### Crisis Data - dates 08/11/24 to 02/22/25



Crisis Data: Ages 0-17 - dates 08/11/24 to 02/22/25

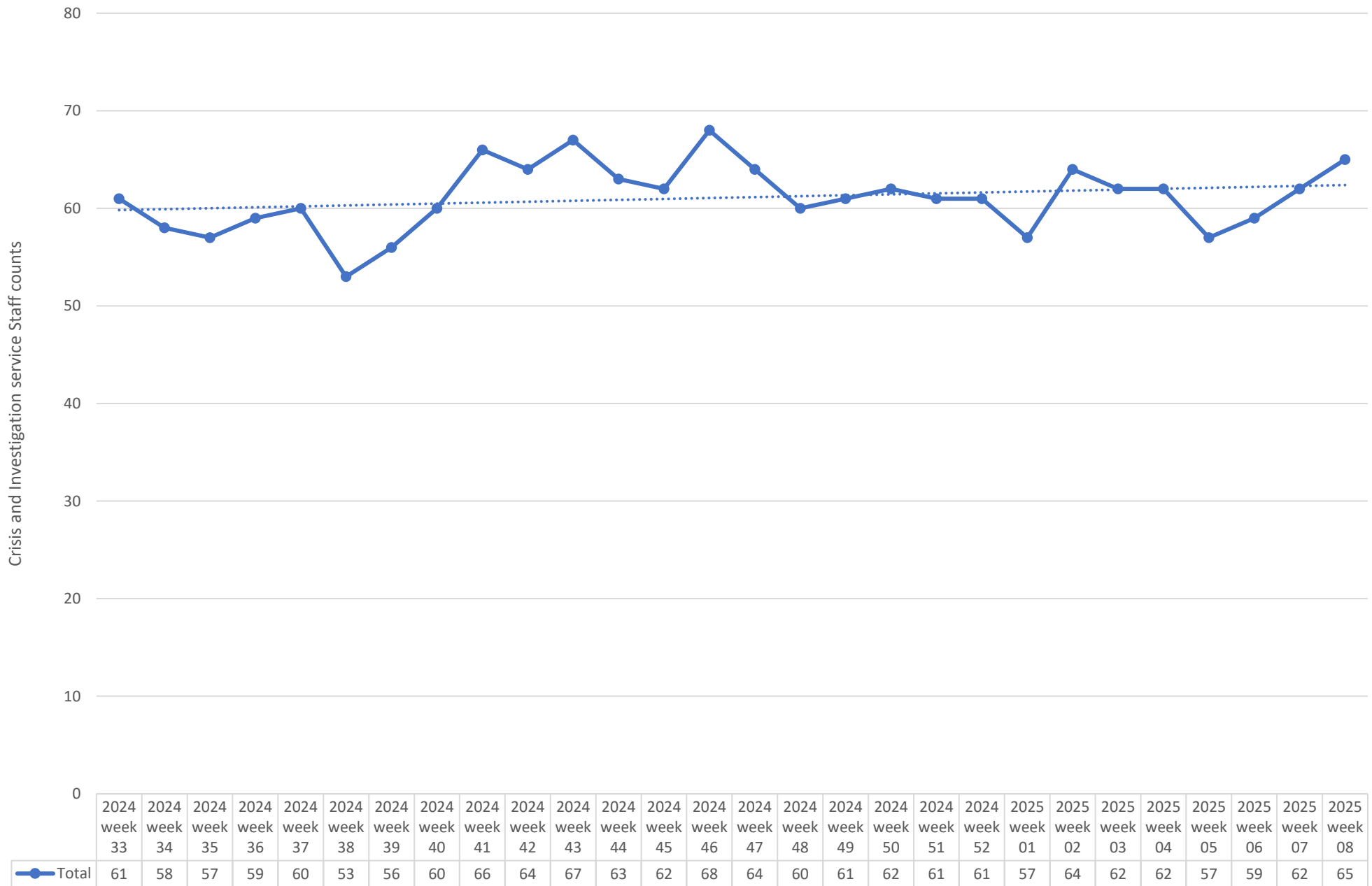


All DCR Dispatches - dates 08/11/24 to 02/22/25



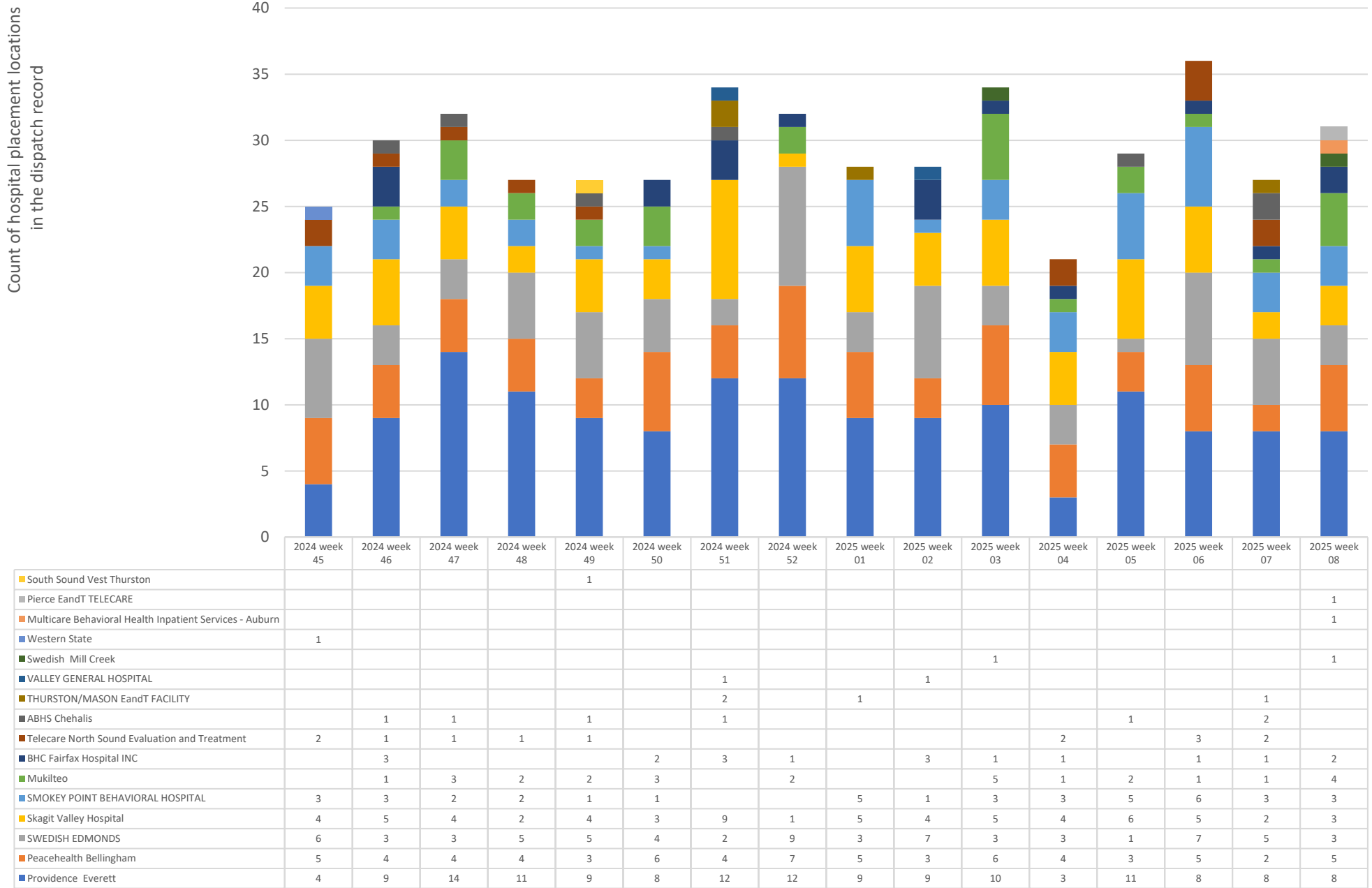
|                                     |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |    |
|-------------------------------------|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|----|
| dispatch resulting in other outcome | 71 | 59 | 60 | 67 | 72 | 59 | 69 | 53 | 71 | 64 | 60 | 58 | 74 | 67 | 54 | 71 | 36 | 72 | 62 | 47 | 53 | 60 | 56 | 59 | 70 | 66 | 54 | 73 |
| dispatch resulting in detention     | 34 | 33 | 26 | 27 | 40 | 30 | 32 | 26 | 33 | 38 | 32 | 24 | 23 | 29 | 32 | 26 | 27 | 29 | 36 | 30 | 28 | 27 | 33 | 21 | 29 | 37 | 28 | 28 |

### Weekly Staff Count - Staff providing Crisis or Investigation services 08/11/24 to 02/22/25

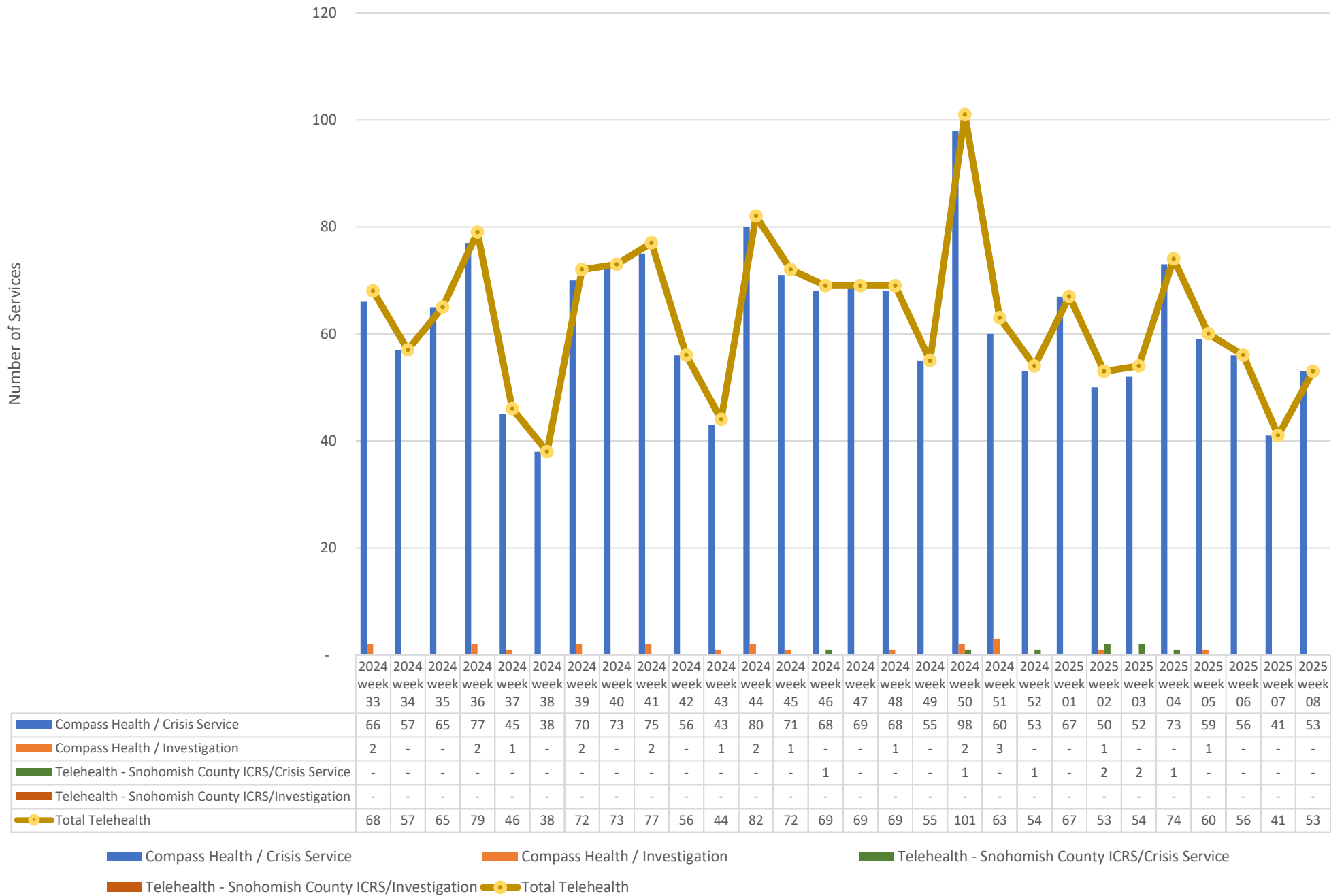


2025 week 08 ending 01/00/00

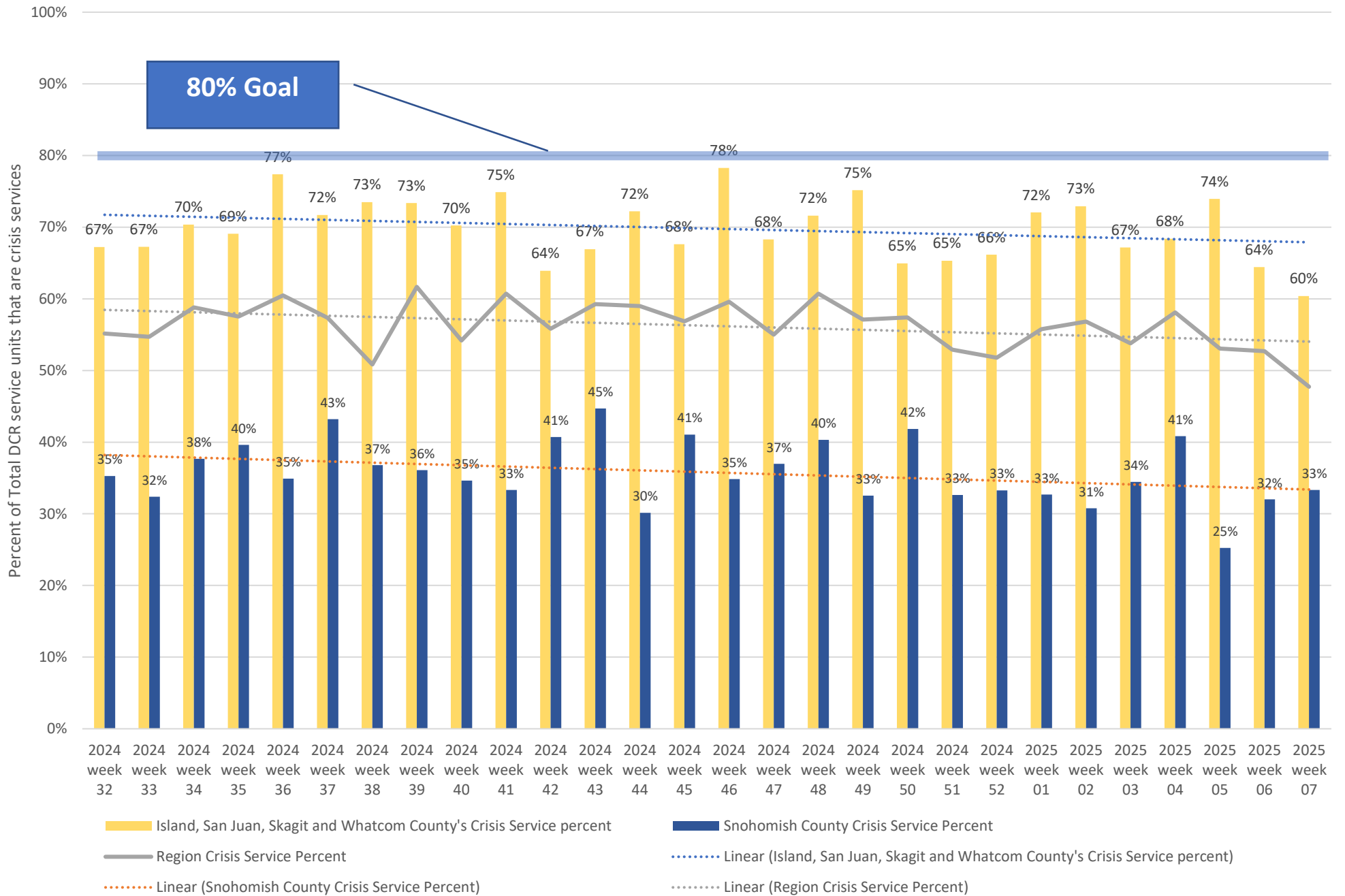
## Hospital placement locations (Invol and Vol) - No adjustment has been made for timely data - recent weeks likely low



## Telehealth only, crisis and investigation services from 08/11/24 to 02/22/25



# Crisis Service Unit Percent - Crisis Service units divided by Crisis units + Investigation units

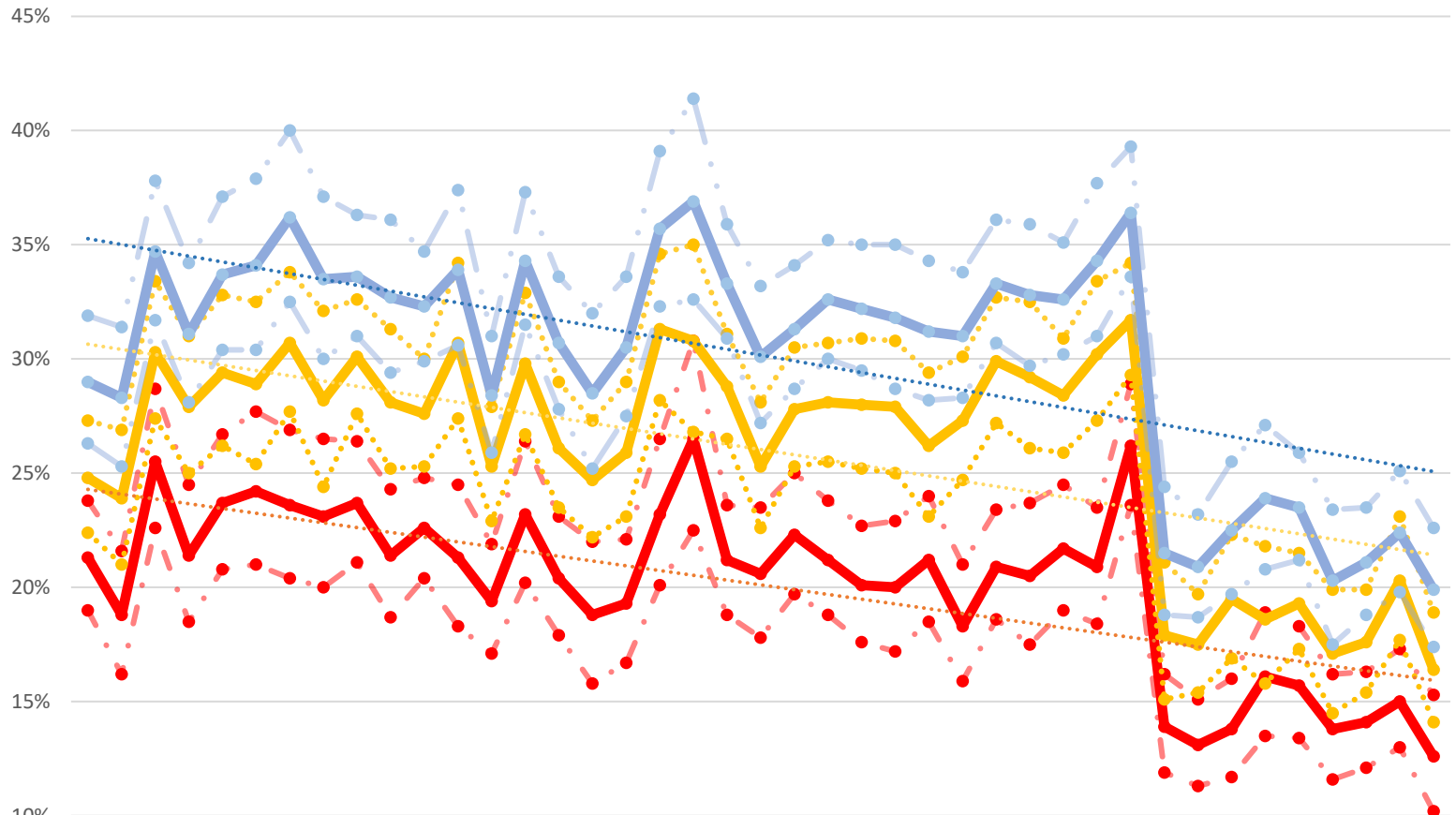




# Washington State Indicators of Anxiety or Depression Based on Reported Frequency of Symptoms During Last 7 Days

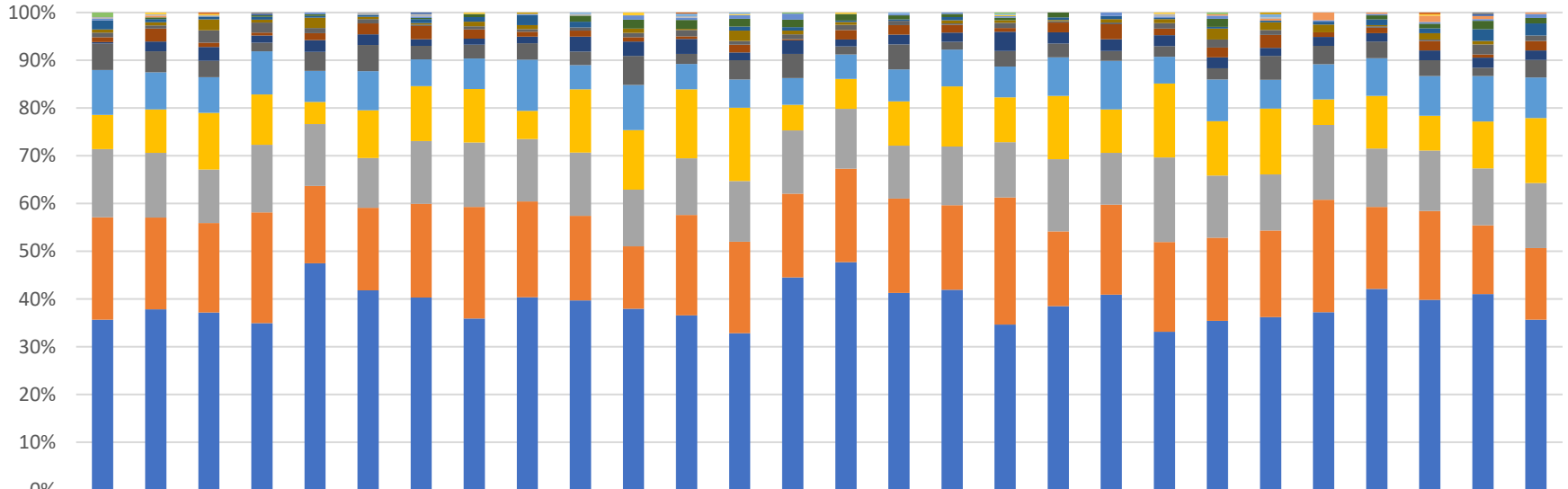
The U.S. Census Bureau, in collaboration with five federal agencies, launched the Household Pulse Survey to produce data on the social and economic impacts of Covid-19 on American households. The Household Pulse Survey was designed to gauge the impact of the pandemic on employment status, consumer spending, food security, housing, education disruptions, and dimensions of physical and mental wellness.

<https://data.cdc.gov/NCHS/Indicator-s-of-Anxiety-or-Depression-Based-on-Repor/8pt5-q6wp>



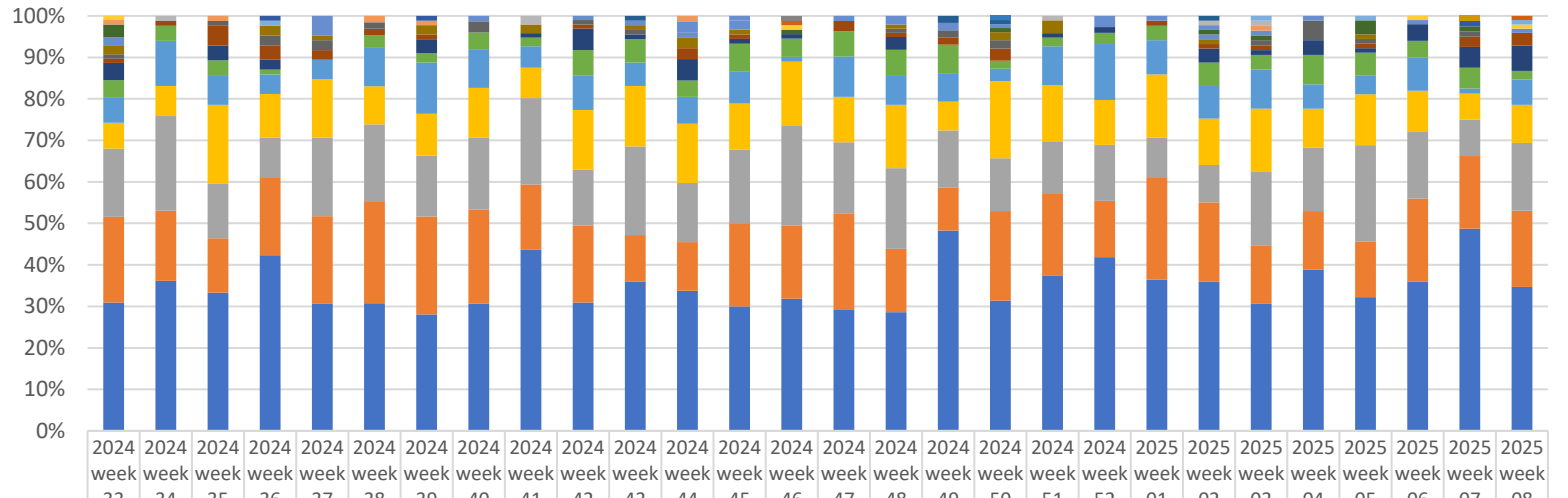
|   | 09 Jun'21 | 23 Jun'21 | 21 Jul'21 | 04 Aug'21 | 18 Aug'21 | 01 Sep'21 | 15 Sep'21 | 29 Sep'21 | 01 Oct'21 | 29 Dec'21 | 26 Dec'21 | 02 Jan'22 | 14 Mar'22 | 27 Mar'22 | 01 Apr'22 | 29 Jun'22 | 27 Jul'22 | 14 Sep'22 | 05 Oct'22 | 02 Nov'22 | 09 Dec'22 | 04 Jan'23 | 01 Feb'23 | 01 Mar'23 | 29 Mar'23 | 26 Apr'23 | 07 Jun'23 | 28 Jul'23 | 26 Aug'23 | 23 Sep'23 | 20 Oct'23 | 18 Oct'23 | 09 Feb'24 | 06 Mar'24 | 05 Apr'24 | 02 Apr'24 | 30 Apr'24 | 28 May'24 | 25 Jun'24 | 23 Jul'24 | 20 Aug'24 |     |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----|
| % with Symp. of Depr. Dsrdr low conf.             | 19%       | 16%       | 23%       | 19%       | 21%       | 21%       | 20%       | 20%       | 21%       | 19%       | 20%       | 18%       | 17%       | 20%       | 18%       | 16%       | 17%       | 20%       | 23%       | 19%       | 18%       | 20%       | 19%       | 18%       | 17%       | 19%       | 16%       | 19%       | 18%       | 24%       | 12%       | 11%       | 12%       | 14%       | 13%       | 14%       | 16%       | 16%       | 14%       | 14%       | 15%       | 13% |
| % with Symp. of Depr. Dsrdr value                 | 21%       | 19%       | 26%       | 21%       | 24%       | 24%       | 24%       | 23%       | 24%       | 21%       | 23%       | 21%       | 19%       | 23%       | 20%       | 19%       | 19%       | 23%       | 27%       | 21%       | 21%       | 22%       | 21%       | 20%       | 20%       | 21%       | 18%       | 21%       | 21%       | 22%       | 21%       | 26%       | 14%       | 13%       | 14%       | 16%       | 16%       | 14%       | 14%       | 15%       | 13%       |     |
| % with Symp. of Depr. Dsrdr high conf.            | 24%       | 22%       | 29%       | 25%       | 27%       | 28%       | 27%       | 27%       | 26%       | 24%       | 25%       | 25%       | 22%       | 26%       | 23%       | 22%       | 22%       | 27%       | 31%       | 24%       | 24%       | 25%       | 24%       | 23%       | 23%       | 24%       | 21%       | 23%       | 24%       | 25%       | 24%       | 29%       | 16%       | 15%       | 16%       | 19%       | 18%       | 16%       | 16%       | 17%       | 15%       |     |
| % with Symp. of Anxiety Dsrdr low conf.           | 22%       | 21%       | 27%       | 25%       | 26%       | 25%       | 28%       | 24%       | 28%       | 25%       | 25%       | 27%       | 23%       | 27%       | 24%       | 22%       | 23%       | 28%       | 27%       | 27%       | 23%       | 25%       | 26%       | 25%       | 25%       | 23%       | 25%       | 27%       | 26%       | 26%       | 27%       | 29%       | 15%       | 15%       | 17%       | 16%       | 17%       | 15%       | 15%       | 18%       | 14%       |     |
| % with Symp. of Anxiety Dsrdr value               | 25%       | 24%       | 30%       | 28%       | 29%       | 29%       | 31%       | 28%       | 30%       | 28%       | 28%       | 31%       | 25%       | 30%       | 26%       | 25%       | 26%       | 31%       | 31%       | 29%       | 25%       | 28%       | 28%       | 28%       | 28%       | 26%       | 27%       | 30%       | 29%       | 28%       | 30%       | 32%       | 18%       | 18%       | 20%       | 19%       | 19%       | 17%       | 18%       | 20%       | 16%       |     |
| % with Symp. of Anxiety Dsrdr high conf.          | 27%       | 27%       | 33%       | 31%       | 33%       | 33%       | 34%       | 32%       | 33%       | 31%       | 30%       | 34%       | 28%       | 33%       | 29%       | 27%       | 29%       | 35%       | 35%       | 31%       | 28%       | 31%       | 31%       | 31%       | 31%       | 29%       | 30%       | 33%       | 33%       | 31%       | 33%       | 34%       | 21%       | 20%       | 22%       | 22%       | 22%       | 20%       | 20%       | 23%       | 19%       |     |
| % with Symp. of Anxiety or Depr. Dsrdr low conf.  | 26%       | 25%       | 32%       | 28%       | 30%       | 30%       | 33%       | 30%       | 31%       | 29%       | 30%       | 31%       | 26%       | 32%       | 28%       | 25%       | 28%       | 32%       | 33%       | 31%       | 27%       | 29%       | 30%       | 30%       | 29%       | 28%       | 28%       | 31%       | 30%       | 30%       | 31%       | 34%       | 19%       | 19%       | 20%       | 21%       | 21%       | 18%       | 19%       | 20%       | 17%       |     |
| % with Symp. of Anxiety or Depr. Dsrdr value      | 29%       | 28%       | 35%       | 31%       | 34%       | 34%       | 36%       | 34%       | 34%       | 33%       | 32%       | 34%       | 28%       | 34%       | 31%       | 29%       | 31%       | 36%       | 37%       | 33%       | 30%       | 31%       | 33%       | 32%       | 32%       | 31%       | 31%       | 33%       | 33%       | 33%       | 34%       | 36%       | 22%       | 21%       | 23%       | 24%       | 24%       | 20%       | 21%       | 22%       | 20%       |     |
| % with Symp. of Anxiety or Depr. Dsrdr high conf. | 32%       | 31%       | 38%       | 34%       | 37%       | 38%       | 40%       | 37%       | 36%       | 36%       | 35%       | 37%       | 31%       | 37%       | 34%       | 32%       | 34%       | 39%       | 41%       | 36%       | 33%       | 34%       | 35%       | 35%       | 35%       | 34%       | 34%       | 36%       | 36%       | 35%       | 38%       | 39%       | 24%       | 23%       | 26%       | 27%       | 26%       | 23%       | 24%       | 25%       | 23%       |     |

## Place of Service -Crisis Services, percent of total by week



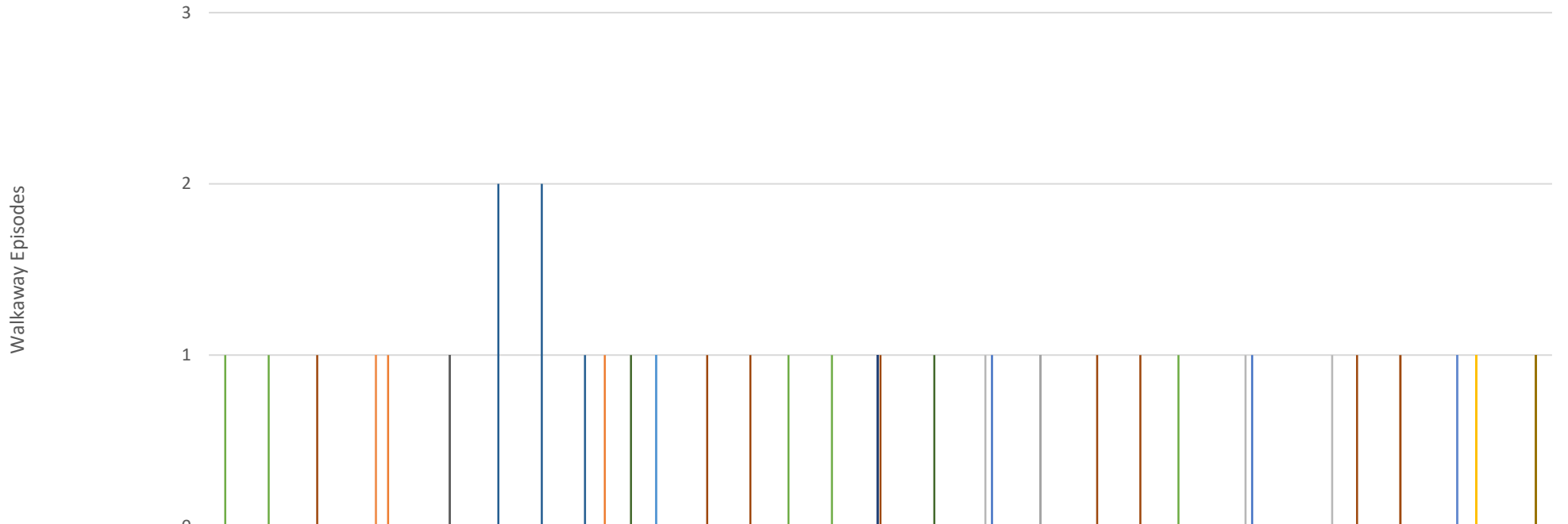
|                                | 2024 week 33 | 2024 week 34 | 2024 week 35 | 2024 week 36 | 2024 week 37 | 2024 week 38 | 2024 week 39 | 2024 week 40 | 2024 week 41 | 2024 week 42 | 2024 week 43 | 2024 week 44 | 2024 week 45 | 2024 week 46 | 2024 week 47 | 2024 week 48 | 2024 week 49 | 2024 week 50 | 2024 week 51 | 2024 week 52 | 2025 week 01 | 2025 week 02 | 2025 week 03 | 2025 week 04 | 2025 week 05 | 2025 week 06 | 2025 week 07 | 2025 week 08 |
|--------------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Community Mental Health Center |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |
| Urgent Care Facility           |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |
| Skilled Nursing Facility       |              |              | 1            |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |
| Residential SUD                |              |              |              | 1            |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |
| Psych. Residential             | 3            |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |
| Custodial Care Facility        |              |              |              |              |              |              |              |              |              | 1            |              | 2            | 1            |              |              | 1            |              | 1            |              |              |              | 1            |              | 2            |              |              |              |              |
| Temporary Lodging              |              | 1            | 1            |              |              |              |              | 1            |              |              | 2            |              | 1            |              | 1            |              |              |              | 1            |              |              | 1            |              |              |              |              | 1            |              |
| On Campus Outpatient Hospital  | 1            | 1            | 1            |              |              | 1            | 2            |              |              | 1            |              | 1            |              |              |              |              |              |              |              |              |              | 2            |              | 1            |              |              |              |              |
| Nursing Facility               |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Group Home                     | 1            |              |              |              | 1            |              | 1            |              | 1            |              | 3            | 2            | 3            | 5            |              | 1            | 1            | 1            |              |              | 2            | 1            | 2            |              | 5            | 1            | 1            | 3            |
| School                         |              | 1            |              | 1            | 1            |              | 1            | 2            |              | 4            | 6            | 7            | 6            | 6            | 5            | 3            | 2            | 2            | 4            |              |              |              | 5            |              | 3            | 3            | 5            | 4            |
| Homeless Shelter               | 6            | 2            | 2            | 2            | 1            | 1            | 3            | 3            | 8            | 4            |              |              | 3            | 3            | 1            | 1            | 2            |              |              | 2            | 1            | 1            | 1            | 2            | 4            | 3            | 7            | 9            |
| Assisted Living Facility       | 2            | 2            | 8            | 2            | 6            | 1            | 1            | 3            | 3            |              | 3            | 1            | 8            | 3            | 2            |              | 2            | 2            | 1            | 2            | 3            | 7            | 5            | 5            | 1            | 4            | 2            |              |
| Unassigned                     | 3            | 2            | 9            | 7            | 3            | 2            | 1            | 2            | 2            | 2            | 3            | 5            | 3            | 4            | 4            | 3            | 1            | 4            | 1            | 1            | 4            | 5            | 3            |              | 1            | 1            | 6            | 4            |
| Inpatient Hospital             | 3            | 8            | 3            | 2            | 4            | 5            | 10           | 6            | 4            | 4            | 3            | 2            | 6            | 1            | 7            | 7            | 5            | 3            | 8            | 9            | 5            | 6            | 8            | 3            | 4            | 6            | 2            | 7            |
| Inpatient Psychiatric Facility | 1            | 6            | 10           | 5            | 7            | 5            | 5            | 4            | 5            | 10           | 10           | 12           | 6            | 11           | 5            | 7            | 6            | 15           | 9            | 7            | 8            | 7            | 5            | 6            | 6            | 6            | 6            | 7            |
| Prison Correctional Facility   | 17           | 13           | 12           | 6            | 11           | 12           | 10           | 9            | 13           | 9            | 20           | 8            | 15           | 20           | 6            | 18           | 5            | 12           | 11           | 6            | 8            | 7            | 15           | 12           | 12           | 10           | 5            | 13           |
| Emergency Room Hospital        | 29           | 23           | 26           | 30           | 18           | 18           | 20           | 20           | 40           | 16           | 31           | 20           | 22           | 22           | 18           | 23           | 24           | 24           | 31           | 29           | 20           | 26           | 18           | 23           | 27           | 25           | 27           | 30           |
| Other Place of Service         | 22           | 27           | 41           | 35           | 13           | 22           | 41           | 35           | 22           | 42           | 41           | 55           | 57           | 21           | 22           | 32           | 39           | 35           | 51           | 26           | 55           | 34           | 41           | 17           | 38           | 22           | 28           | 48           |
| Home                           | 44           | 40           | 39           | 47           | 36           | 23           | 47           | 42           | 49           | 42           | 39           | 45           | 47           | 52           | 44           | 38           | 38           | 43           | 58           | 31           | 63           | 39           | 35           | 49           | 42           | 38           | 34           | 48           |
| Telehealth                     | 66           | 57           | 65           | 77           | 45           | 38           | 70           | 73           | 75           | 56           | 43           | 80           | 71           | 69           | 69           | 68           | 55           | 99           | 60           | 54           | 67           | 52           | 54           | 74           | 59           | 56           | 41           | 53           |
| Office                         | 110          | 112          | 129          | 116          | 132          | 92           | 144          | 112          | 151          | 126          | 125          | 139          | 122          | 175          | 168          | 142          | 130          | 129          | 148          | 117          | 118          | 106          | 108          | 117          | 145          | 120          | 117          | 126          |

### Place of Service -Investigations, percent of total by week



|  | 2024 week 33 | 2024 week 34 | 2024 week 35 | 2024 week 36 | 2024 week 37 | 2024 week 38 | 2024 week 39 | 2024 week 40 | 2024 week 41 | 2024 week 42 | 2024 week 43 | 2024 week 44 | 2024 week 45 | 2024 week 46 | 2024 week 47 | 2024 week 48 | 2024 week 49 | 2024 week 50 | 2024 week 51 | 2024 week 52 | 2025 week 01 | 2025 week 02 | 2025 week 03 | 2025 week 04 | 2025 week 05 | 2025 week 06 | 2025 week 07 | 2025 week 08 |
|--|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|
| Temporary Lodging                                  |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Urgent Care Facility                               |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Non residential Substance Abuse Treatment Facility |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Nursing Facility                                   |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |
| Residential SUD                                    |              |              |              | 1            |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |
| School   |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              | 1            | 1            |              |              |              |              | 1            |              |              |              |              |              |
| Homeless Shelter                                   |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              | 1            |              |              | 1            |
| Skilled Nursing Facility                           | 1            |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              | 1            |              | 1            |
| Community Mental Health Center                     |              | 1            |              |              |              |              |              |              | 2            |              |              |              |              |              |              |              |              |              |              | 1            |              |              | 1            | 1            |              |              |              |              |
| On Campus Outpatient Hospital                      | 1            |              | 1            |              |              | 1            | 1            |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |
| Custodial Care Facility                            |              |              |              |              |              |              |              |              |              | 1            |              | 2            | 1            |              |              | 2            |              | 1            |              |              |              |              | 1            | 1            |              |              |              | 1            |
| Psych. Residential                                 | 3            |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              | 1            |              |              |              | 1            | 1            |              | 3            |              | 1            |              |
| Assisted Living Facility                           | 2            |              |              |              | 4            |              |              | 1            |              |              | 1            | 1            | 2            |              | 1            |              | 1            |              |              | 2            | 1            | 1            |              | 1            |              | 1            |              |              |
| Telehealth   | 2            |              |              | 2            | 1            |              | 2            |              | 2            |              | 1            | 2            | 1            |              |              | 1            |              | 2            | 3            |              |              |              | 1            |              | 1            |              |              |              |
| Office   | 1            |              | 1            | 2            | 2            | 1            |              | 2            |              | 1            | 1            |              |              |              | 1            | 1            | 2            |              |              |              |              |              | 1            | 4            | 1            |              | 1            |              |
| Unassigned   | 1            | 1            | 4            | 3            | 2            | 1            | 1            |              |              | 1            |              | 2            | 1            |              | 2            | 1            | 1            | 3            |              |              | 1            | 1            | 1            |              | 1            |              | 2            | 3            |
| Group Home   | 4            |              | 3            | 2            |              |              | 3            |              | 1            | 5            | 1            | 4            | 1            | 1            |              | 3            |              |              | 1            | 1            |              | 3            | 1            | 3            | 1            | 4            | 4            | 6            |
| Other Place of Service                             | 4            | 3            | 3            | 1            |              | 2            | 2            | 3            | 2            | 6            | 5            | 3            | 6            | 4            | 5            | 6            | 4            | 2            | 2            | 2            | 3            | 5            | 3            | 6            | 5            | 4            | 4            | 2            |
| Inpatient Hospital                                 | 6            | 9            | 6            | 4            | 4            | 6            | 11           | 7            | 5            | 8            | 5            | 5            | 7            | 1            | 8            | 7            | 4            | 3            | 9            | 10           | 7            | 7            | 8            | 5            | 4            | 8            | 1            | 6            |
| Inpatient Psychiatric Facility                     | 6            | 6            | 16           | 9            | 12           | 6            | 9            | 9            | 7            | 14           | 13           | 11           | 10           | 14           | 9            | 15           | 4            | 19           | 13           | 8            | 13           | 10           | 13           | 8            | 11           | 10           | 5            | 9            |
| Prison Correctional Facility                       | 16           | 19           | 11           | 8            | 16           | 12           | 13           | 13           | 20           | 13           | 19           | 11           | 16           | 22           | 14           | 19           | 8            | 13           | 12           | 10           | 8            | 8            | 15           | 13           | 21           | 16           | 7            | 16           |
| Home   | 20           | 14           | 11           | 16           | 18           | 16           | 21           | 17           | 15           | 18           | 10           | 9            | 18           | 16           | 19           | 15           | 6            | 22           | 19           | 10           | 21           | 17           | 12           | 12           | 12           | 20           | 14           | 18           |
| Emergency Room Hospital                            | 30           | 30           | 28           | 36           | 26           | 20           | 25           | 23           | 42           | 30           | 32           | 26           | 27           | 29           | 24           | 28           | 28           | 32           | 36           | 31           | 31           | 32           | 26           | 33           | 29           | 36           | 39           | 34           |

### North Sound BH ASO Walkaway Chart 08/11/24 to 02/22/25



|                         | 2023 Week 28 | 2023 Week 29 | 2023 Week 30 | 2023 Week 35 | 2023 Week 36 | 2023 Week 43 | 2023 Week 47 | 2023 Week 48 | 2023 Week 49 | 2023 Week 51 | 2024 Week 03 | 2024 Week 08 | 2024 Week 12 | 2024 Week 15 | 2024 Week 21 | 2024 Week 24 | 2024 Week 25 | 2024 Week 30 | 2024 Week 36 | 2024 Week 37 | 2024 Week 42 | 2024 Week 43 | 2024 Week 45 | 2024 Week 46 | 2024 Week 51 | 2024 Week 53 | 2025 Week 03 | 2025 Week 04 | 2025 Week 05 | 2025 Week 06 | 2025 Week 09 |  |   |
|-------------------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--------------|--|---|
| Cascade Valley          |              |              |              |              |              |              | 2            | 2            | 1            |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              | 1            |              |              |              |              |              |              |  |   |
| Cascade Valley Hospital |              |              |              | 1            |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| Evergreen Monroe        |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| Island                  |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |  |   |
| Island Co Jail          |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| Island Hospital         | 1            | 1            |              |              |              |              |              |              |              |              |              |              | 1            | 1            |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |  |   |
| N/A San Juan Jail       |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| Peace Health            |              |              | 1            |              |              |              |              |              |              |              |              | 1            | 1            |              |              | 1            |              |              |              |              |              | 1            | 1            |              |              |              |              | 1            | 1            |              |              |  |   |
| Peace Island Medical    |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| Providence              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  | 1 |
| Skagit Valley           |              |              |              |              |              |              | 2            | 2            | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| United General          |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| Whidbey Health          |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |  |   |
| Whidbey Medical Center  |              |              |              | 1            |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |  |   |
| Whidby Health           |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              |              | 1            |              |              |              |              |              |              | 1            |              | 1            |              |              |              |              |  |   |